# CARLISLE DIOCESAN BOARD OF FINANCE LIMITED FINANCIAL STATEMENTS

for the

# YEAR ENDED 31 DECEMBER 2021



Company Registration No 39625

Registered Charity No 251977



# DIRECTORS' & TRUSTEES' ANNUAL REPORT FOR THE YEAR ENDED 31st DECEMBER 2021



The Directors, who are also Trustees for the purposes of charity law, present their combined Directors' report, Trustees' report and Strategic report, together with the audited financial statements, for the year ended 31<sup>st</sup> December 2021. The report is separated into the following sections:

- 1. Legal objects
- 2. Strategic aims
- Activities
- 4. Objectives set for the year
- 5. Strategic report containing:
  - 5.1. Activities in the year
  - 5.2. Achievements and performance
  - 5.3. Financial review
  - 5.4. Plans for future periods
  - 5.5. Principal risks and uncertainties
- 6. Structure, governance and management
- 7. Funds held as custodian trustee for others
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# 1. LEGAL OBJECTS

#### 1.1. Objective

The principal objective of the Carlisle Diocesan Board of Finance (Carlisle DBF) is to promote and assist the work, objectives and purposes of the Church of England for the advancement of the Christian religion in the Diocese of Carlisle and elsewhere by acting as the financial executive of the Diocese.

Carlisle DBF acts in conjunction with the Church Commissioners, Archbishops' Council, Bishop's Council, Diocesan and Deanery Synods and Parochial Church Councils to support the work of the Church of England particularly in the Diocese of Carlisle. The major part of Carlisle DBF's activity is to organise and provide funds for the training, housing and stipends of clergy and other ministers within the Diocese of Carlisle and to support the activities of the other Boards, Councils and Committees of the Diocesan Synod.

# 1.2. Statutory Functions

- Carlisle DBF has responsibility for the management of glebe property and investments to generate income to support the cost of stipends.
- It is the Diocesan Authority for parochial and other trusts and incorporates the functions and responsibilities of the Diocesan Parsonages Board.
- Carlisle DBF is custodian trustee in relation to PCC property (see section 7).

#### DIRECTORS' & TRUSTEES' ANNUAL REPORT (2021) continued

- The Trustees are aware of the Charity Commission's guidance on public benefit in "The Advancement of Religion for the Public Benefit" and have had regard to it in their administration of Carlisle DBF. The Trustees believe that, by promoting the work of the Church of England in the Diocese of Carlisle, it helps to promote the whole mission of the Church (pastoral, evangelistic, social and ecumenical) more effectively, both in the Diocese as a whole and in its individual parishes, and that in doing so it provides a benefit to the public by:
  - providing facilities for public worship, pastoral care and spiritual, moral and intellectual development, both for its members and for anyone who wishes to benefit from what the Church offers; and
  - promoting Christian values, and services by members of the Church in and to their communities, to the benefit of individuals and society as a whole.

#### 2. STRATEGIC AIMS

Carlisle DBF's strategy for achieving its objectives is to maintain the sound financial structure needed to enable it to continue supporting the clergy through the payment of stipends, managing parsonages and other ministerial housing and also by providing other facilities and resources in support of the ministry of both clergy and lay people in parishes across the Diocese. Since 2015 Carlisle DBF has sought to allocate its resources in the most effective way to support the strategy "God for All" which is shared by Carlisle Diocese and the Cumbrian Methodist, United Reformed and Salvation Army churches. Since 2019 the strategy has been 'refreshed' for the coming years through a process of listening and consulting, providing new strategic focus in the coming years.

In terms of resourcing, the strategy requires the DBF to invest in lay and ordained ministry development, including pioneer ministers; support the mission and organisational structure of some 35 Mission Communities across the Diocese; support the creation of "Fresh Expressions of Church" such as Network Youth Churches; and oversee subsidiaries in support of the Mission of the Church, including a Retreat House and Conference Centre at Rydal Hall and local community Resource and Recycling retail centres through "Restore (Cumbria)", as far as may be financially viable.

The Trustees have referred to the guidance contained in the Charity Commission's general guidance on public benefit in reviewing the charitable company's aims and objectives and in planning future activities. In particular, the Trustees consider the planned activities will contribute to the aims and objectives they have set. The Trustees confirm that public benefit has been provided by the advancement of its objectives

# 3. ACTIVITIES

The key activities may be summarised as:

- Mission and ministry in the local church (includes all clergy training, housing, stipends and pension costs and all other expenditure supporting locally-based ministry);
- · Education funding (includes support services and capital expenditure support for schools); and
- Provision of a Diocesan Retreat House and Conference Centre;
- Contributions to the Archbishops' Council (mainly by grant) to support the National Church.

#### DIRECTORS' & TRUSTEES' ANNUAL REPORT (2021) continued

# 4. OBJECTIVES FOR THE YEAR

As part of Carlisle DBF's overall strategy, and subject to Annual Review, the Trustees have set the following specific objectives for the current and following years:

- Taking account of Covid 19 related factors, to maximise the return from Diocesan asset holdings to support costs of Diocesan Mission and Ministry while retaining the policy of balanced budgets for 2022 and onwards.
- To minimise increases in income needed from parishes in order to allow funds to be spent on mission activity locally;
- To resource Diocesan needs, as determined by Synod and informed by local and National Church institutions.
- To invest in local ministry including greater emphasis on learning and development for lay, as well as ordained, ministers.

#### 5. STRATEGIC REPORT

#### 5.1. Activities in the year

#### 5.1.1. Specific Activities

The activities of the Diocese in 2021 continued to be fundamentally affected by the Covid 19 pandemic, with its associated and major restrictions upon normal operational effectiveness. This did not, however, prevent a thorough review of the progress of the 2015-2020 ecumenical "God For All" strategy, and its successor "Vision Refresh", adopted by Diocesan Synod in March 2021.

Specific activities in support of this strategy included:

- Full reimbursement to the Church Commissioners for the direct employment costs of stipendiary clergy, together with the DBF's share of the training costs for Ordinands and curates. The DBF also funded the provision of housing for all stipendiary and house for duty clergy;
- Funding the continued growth in outreach and evangelism throughout the Diocese as a key element of God for All (see above), including further support for the creation and growth of Fresh Expressions of Church, innovative digital outreach and other initiatives.
- Learning and ministry development work to support clergy and laity, previously provided by Cumbria Christian Learning (CCL), but now by a combination of Diocesan staff, our own newly established Northern Mission Centre, and from September 2021 by the newly established "Emmanuel Training College" for ordination and reader training, serving Dioceses in North West England.
- A focus upon embedding Stewardship principles to increase awareness within Mission Communities of the mutual inter-dependence of them and their individual Parishes with the Diocese's ability to provide necessary and appropriate Ministerial Resource and Support Services, the larger part of which continues to be funded through an efficiently structured system of "Parish Offer".
- Continued monitoring by the Investment Sub-Committee, reporting to the Finance Committee, of the mix and performance of the Diocese's investment portfolio and its professional advisors, to ensure an appropriately prudent balance of risk and reward generation associated with each class of asset.

# DIRECTORS' & TRUSTEES' ANNUAL REPORT (2021) continued

#### 5.1.2. Grant-making (Beneficiary-selection) Policy

Grants are made to the National Church to cover a proportion of its central costs (see Note 11 to the financial statements). Grants are paid to parishes and to retired clergy and to other charitable projects which appear to the Trustees to support the furtherance of Carlisle DBF's objects (see Note 14 to the financial statements).

#### 5.1.3. Programme Related Investments

Loans are made to parishes in the Diocese at a preferential rate of interest, to enable them to undertake projects which further the objects of Carlisle DBF including improving and maintaining their buildings (see note 25 to the financial statements).

#### 5.1.4. Volunteers

The Trustees recognise and are grateful for the enormous contribution that volunteers throughout the Diocese give of their time for the work of the Diocese in many different ways. Retired clergy also give freely of their time. Churchwardens, Parochial Church Council Treasurers, Secretaries and Safeguarding Officers continue to enable the local church to provide mission and ministry to local communities across Cumbria. The success of the ongoing God for All project continues to be conditional upon a substantial growth in self-supporting (volunteer) lay and ordained ministry in the future, with stipendiary clergy roles being increasingly to discern, equip and support those ministers.

# 5.2. Achievements against objectivities

#### 5.2.1. Achievements in 2021

The budget for 2021, approved by Diocesan Synod in October 2020, assumed that income from parish offers would decrease from 2020 receipts, and after planned cost adjustments, a deficit of £55k could be expected, which would be corrected where possible during the year and subject to continuing effects of Covid 19 related circumstances. This was to be a one year interim budget, allowing a new 5 year plan to be created once clearer indications of post Covid 19 operating conditions could be seen.

In the event, and due to prompt remedial action by the DBF, endorsed by Bishop's Council, the reduction in Parish Offer of some 6% compared to 2020 was more than offset by

- The deferment of non-essential property-related capital projects and some training and project activities
- Delayed clergy appointments
- Reduced net administrative costs due to enforced home working and use of videoconferencing
- The benefit, where sensibly applied, of some minor use of HM Government Furlough schemes

As a result, a surplus of income over expenditure in the general fund of some £125,000 was achieved. The Board of Finance designated these funds towards meeting the future financial pressures we expect to face as we seek a sustainable model for resourcing ministry.

Given the continued severity and impact of the pandemic across the Church and communities in Cumbria through 2021, this is considered to be a very satisfactory financial achievement. The hard work, patience, imagination and commitment of so many people, particularly in our local churches, is greatly appreciated by the Trustees.

# **DIRECTORS' & TRUSTEES' ANNUAL REPORT (2021) continued**

Rydal Hall was able to recommence operations intermittently during the year. The financial outturn was a surplus of £449k after employment support Furlough scheme receipts and appropriate cost reductions. Additional working capital to cover 2020 losses and continuing Covid related restrictions in 2021, was met by a Grant of £300k from DBF funds in Quarter One 2021 and a grant of £148k from the Lottery Heritage Fund was successfully applied for.

The financial impact of the Covid 19 pandemic will continue to be felt in our churches and the Diocese through 2022 and most likely for some years to come. A balanced budget for 2022 has been set, based on the expectation that parish offer will remain level in cash terms, investment income will grow slightly, and inflationary pressure will be absorbed by cost savings and some minor reductions in project spend.

The Trustees continue to rigorously pursue a programme of rationalisation of its property portfolio, to maximise returns from re-invested capital in support of the costs of the Diocese's Mission and Ministry.

The Trustees fully recognise the challenges faced by parishes to maintain their parish offer giving, and are very aware of, and thankful for, the sacrificial giving throughout the Diocese that makes that possible.

# 5.2.2. Operational Performance

The operational performance of Carlisle DBF in 2021 helped to achieve most of the strategic aims set out above. Expenditure on local clergy (primarily stipends, pension and housing), chaplains and Network Youth Church leaders accounted for 74% of the total group expenditure from general funds. Total expenditure on resourcing ministry and mission amounted to £7,182,000. Together with expenditure on education and the Diocesan retreat house at Rydal, the expenditure on charitable activities accounted for 97% of total expenditure.

2021 saw further progress in the plan to establish new patterns of ministry in Ecumenical Mission Communities. The associated reduction in the number of stipendiary clergy (with an increase in self-supporting ministry) is helping to align the cost of local ministry with the Diocese's income. However, the 2021 end year position remained close to the planned long term clergy numbers, so there is limited scope for further cost saving to offset any further falls in income. Some maintenance and improvement of clergy property was achieved to address Covid restricted arrears and this continues to be the case into 2022.

The DBF applied successfully in 2019 to the Church Commissioners for 'Strategic Development' Funding, in support of the five year 'Reaching Deeper' project, to enable investment in new pioneering mission work across the Diocese. Although some of the recruitment had to be postponed until 2021, the project was able to build during 2021 with all posts filled during the early months of 2021 and the pioneer ministry was able to commence in all of its planned areas.

2021 has been a year of recovery and rediscovery for the team that supports God for All and Reaching Deeper. In addition to responding to the ongoing impact of the pandemic, four team members left and six new people joined as the transition to new structures continued. In spite of these changes the team continued to implement its work programme with welcome results:

the largest number of deacons were ordained for the diocese in for many years - 14. There
was also a large cohort entering either reader or ordinand training consisting of 6 ordinands
and 4 readers.

# DIRECTORS' & TRUSTEES' ANNUAL REPORT (2021) continued

- the Reaching Deeper programme saw 14 new expressions of church and mission emerge which have directly touched the lives of nearly 450 people.
- the Northern Mission Centre provided training and support to 388 people across the North of England.
- our Christmas campaign, 'He came down: a special needs nativity', reached 161,700 individuals via radio campaigns across Cumbria and 77,503 individuals via Facebook.
- two cohorts of Mission Community leaders (totalling 43 leaders) were supported through or started a leadership development programme
- a Network Youth Church project, Ablaze, held a summer event for over 200 young people in the Brough area.
- by the end of 2021, Network Youth Church was connecting with 1611 young people across
  the county. In spite of the pandemic, this number is the same as that at the start of 2019, and
  almost the level seen at the start of 2020.

Spending on Learning and Development activities was £547,000. This included providing funding for Cumbria Christian Learning (and then Emmanuel Training College) in support of ordination and reader training, contributing £298,000 towards the national costs of ordination training, implementing the Diocesan Vocations Strategy, training stipendiary and non-stipendiary curates, lay ministry development, and a leadership development programme in Mission Communities. In 2021 further work was undertaken in partnership with the Church Mission Society to grow the Northern Mission Centre, to develop new approaches to training that will enable local clergy and their church congregations to be more effective in mission and outreach to their local communities.

£1,000 in donations and collections from parishes and £53,000 investment income were added to the Diocesan Growth Fund. Out of this, grants were paid to parishes and deaneries totalling £16,000. The balance on the Growth Fund, which is available to support the establishment of network youth church congregations and help parishes and deaneries initiate new work designed to achieve church growth, stood at £2,196,000 at  $31^{st}$  December 2021.

The Board for Education spent £285,000 to support education in Cumbria with its support for Church schools. The Good Shepherd Multi Academy Trust, which aims to support the provision of excellent education within a caring and Christian ethos in academies in Cumbria remains of strategic importance as the debate over the academisation of schools continues. It currently includes nine schools. A debt of gratitude is owed to the diocesan education team, school heads, teachers and support staff for supporting their students so well through these exceptionally difficult few years as covid 19 impacted on all aspects of school life.

"Restore (Cumbria)", our wholly owned but independently governed subsidiary company, continued to implement its business plan, designed to achieve a more secure and sustainable long-term future, providing community support, recycling and re-use services, and Christian ministry in partnership with local churches in Carlisle and Penrith, although its normal trading operations were again severely disrupted during the year due to Covid 19 related restrictions. The company reported a deficit of £54,000 for the year after the benefit of Government Covid relief financial support and other externally generated Grant funding. This major Outreach initiative continues to benefit from the hard work of many volunteers.

2021 saw a further modest decrease of £12,000 of income from the Archbishops' Council's Lowest Income Communities Funding. An additional £274,000 was received in 2021 from the Archbishops' Council, being claims for second year of 'SDF' grants in relation to the 'Reaching Deeper' project.

# DIRECTORS' & TRUSTEES' ANNUAL REPORT (2021) continued

The statutory fees for occasional offices conducted by the Church increased by £62,000 after the fall experienced in 2020, when many weddings and funerals were impacted by covid 19. Rents received from letting parsonages during vacancies remained strong at £391,000 as a result of the Diocese's active approach to renting out properties wherever possible, whilst also pursuing a policy of disposal where future need to retain them is not justified and re-investment returns are potentially better. Overall total charity income decreased by 2.0%.

Rydal Hall Ltd is the wholly-owned subsidiary company of Carlisle DBF operating the Diocesan Conference Centre and Retreat House in South Lakeland. After charges for £60k rent and £8k accounting and HR services, and the benefits of the £300,000 grant from the Diocese and £148,000 from the Lottery Heritage Fund, as well as £138,000 in Covid related HM Government support grants, the net surplus for the year was £449,000. With the balance sheet restored to a net asset position, and the ending of Covid related restrictions, the Board is confident that the results of improved marketing, and management will see a speedy return to operating stability in 2022.

The DBF again supported the Churches Trust for Cumbria through a grant of £22,000, to enable their work to provide external support for the care, conservation and development of church buildings across Cumbria.

#### 5.2.3. Investment Performance

Investments are held in both restricted and unrestricted funds, managed by CCLA. Performance in 2021 was good, with the price of the CBF Investment Fund shares increasing by 14.3%, (2020 increase 6.9%), and the CBF Property Fund shares also increased by 14.3% (2020 decrease of 5%). Total unrealised gains on investments for the year were £4,085,000, (2020 £1,088,000). These gains are notional — they do not alter the number of shares held hence the future income streams for which these shares are held, are unaffected directly by both increases and falls. The two hydroelectric plants within Cumbria in which the DBF has invested continued to perform well in 2021, despite seasonal variations, and they will both provide a strong, long-term income stream for many years to come.

The Bank of England's Base Rate remained at 0.1% through 2021, with the low CBF Deposit Fund rate resulting in negligible interest income during the year.

Dividends received from the CBF Property Fund and Investment Fund were 6.51p and 59.99p per share respectively in the year, and the declared yields were 4.40% and 2.56% based on the year-end valuations. The total income from CBF Fund dividends for the year rose to £753,000 (2020 £709,000), and investment of receipts from property sale proceeds, deferred in favour of retaining liquidity until the effects of Covid 19 upon Parish Offer receipts and other factors became clearer, was prudently resumed.

Efforts continued to obtain planning consent for residential development on low yielding agricultural land holdings on the edge of settlements. A number of such developments have come to market in the year. All sale proceeds from these during 2021 have been invested to generate a sustainable long-term revenue stream to fund the work of the Diocese in the future.

The total return on investment – net receipts and valuation gains on investments as a percentage of the investment valuations at year-end, was 11.4% (2020 5.9%). Average yield (net receipts as a percentage of the investment valuations at year-end) was 2.6% (2020 3.2%).

# DIRECTORS' & TRUSTEES' ANNUAL REPORT (2021) continued

# 5.2.4. External Factors Affecting Performance

There are a number of external factors continuing to affect the performance of Carlisle DBF. The fall over time (in both cash and real terms) in the offers (pre Covid related factors) made to Carlisle DBF from parishes is evidence of lower incomes in the parishes, reflecting a decline in church membership and the burden of local costs such as church repairs and energy bills. The effects of Covid and the enforced operational closure of Churches saw a further reduction in this essential main Diocesan income source, which has as yet not recovered despite the re-commencement of normal patterns of traditional worship. This has emphasised the continuing downwards trend away from time-honoured Church, albeit replaced to some extent by new forms of pioneering outreach (and less cash generative) ministry.

The difficulty in filling vacancies in clergy posts has continued during the year and the Northern Province of the Church of England is reportedly not seen to be attractive to potential applicants. Although this reduces financial pressure in the short term, it represents an operational concern as the leadership and pastoral work of clergy is key in recruiting and developing self-supporting lay and ordained ministry and helping the local church to continue to evolve.

#### 5.3. Financial Review

#### 5.3.1. Review of the Financial Position

The Consolidated Statement of Financial Activities (SOFA) for the year shows net incoming resources of £785,000 (2020 £905,000) before net gains on investments and other recognised gains and losses.

After revaluation adjustments, the net increase in funds amounted to £4,905,000, (2020: £1,970,000). Total fund balances are now £86,105,000, of which £81,058,000 (94.1%) is restricted, mainly by ecclesiastical measures, and a further £2,767,000 has been designated for specific use by the Trustees.

Overall there was a net cash outflow for the year of £322,000 (2020: inflow £675,000). Total net current assets decreased by £259,000 to £1,541,000 with those relating to general funds decreasing by £275,000.

# **Going Concern**

The Trustees are satisfied that Carlisle DBF has adequate resources to continue to operate as a going concern for the foreseeable future and have prepared the financial statements on that basis.

#### 5.3.2. Reserves Policy

Due to the anticipated regularity and predictability of its Income and Costs, the Diocese policy has been to hold a level of free reserves equivalent to at least two months expenditure. The Trustees keep the position under review at their bi-monthly meetings and are currently confident that cash flows can be managed to ensure that sufficient free reserves are held to enable Carlisle DBF's normal commitments to be met.

#### 5.3.3. Investment Policies

Carlisle DBF's power to invest its funds is governed by the Memorandum and Articles of Association. It exercises these powers having due regard to the provisions of the Trustee Act 2000 in so far as it applies to Carlisle DBF as a company.

#### DIRECTORS' & TRUSTEES' ANNUAL REPORT (2021) continued

Carlisle DBF's investment policies, which are reviewed annually, are based on two key principles:

Ethical investment – Carlisle DBF seeks to pursue an investment policy consistent with the values of the Christian religion. Thus, it adheres to the policy as developed by the Church Commissioners and CCLA Investment Management Ltd for their Central Board of Finance Church of England Funds.

Long-term responsibilities - Investment policy for long-term funds seeks to strike the right balance between providing an income to help the Diocese to carry out its purposes effectively in the short term and maintain and enhance the value of the invested funds so as to enable the Diocese effectively to continue to carry out its purposes in the long term. The glebe investments are held for the purpose of raising income to achieve the maximum contribution possible to clergy stipends on an ongoing basis. Unrestricted and restricted fund investments are invested to balance income, liquidity and the maintenance of capital.

#### Investments

Glebe property investments are held by Carlisle DBF in agricultural land, commercial and residential land and buildings. They are managed by the DBF's agents, Penrith Farmers' & Kidd's, Walton Goodland Ltd and Savills and account for 42% of the total glebe investments.

A further 54% of the glebe assets are invested through CCLA Investment Management Ltd in the CBF Church of England Funds or held on deposit. They are split between holdings in equities and property via common investment funds to spread risk, and deposits. The remaining 4% consists of shares in a hydroelectric scheme in South Cumbria.

The other DBF funds are also mainly invested in CBF Church of England deposit accounts, investment and property funds, with shares also being held in a hydro-electric scheme within the grounds of the Diocesan Residential Conference Centre and Retreat at Rydal Hall, South Lakes.

#### Other Funds

Funds which may be needed for working capital in the short term are held as deposits with the Central Board of Finance. The performance of all the DBF's investments is monitored regularly by the Trustees at their bi-monthly board meetings, and by the Investment Sub-Committee.

# 5.3.4. Remuneration Policy

The Board operates a set salary scale and employees are placed on this with regard to benchmarking against comparable roles in this and other dioceses and the external employment market. Cost of living increases are determined as part of the process of setting the budget which is approved by the Finance Committee and the Members. Remuneration of higher-paid employees is determined in consultation between the Chair of the Finance Committee, the Diocesan Secretary and the HR Manager.

#### 5.4 Plans for Future Periods

The DBF's ongoing objective is to resource Diocesan needs, as determined by Synod and informed by local and national Church institutions and in particular to invest to meet the objectives set out in the Diocese's updated "God for All" Strategy.

# DIRECTORS' & TRUSTEES' ANNUAL REPORT (2021) continued

Work to prepare a new Diocesan Development Plan for the period beyond 2021 has continued in the light of the financial resources now envisaged as being available, and this is being integrated into resource and budget planning for the period 2022-2027.

# 5.5 Principal Risks and Uncertainties

The Trustees confirm that the major risks, to which Carlisle DBF and its subsidiary companies are exposed are continually reviewed and that systems and procedures have been established to manage those risks. The principal risks and uncertainties which face Carlisle DBF relate to:

- the reliability and timing of the income it receives from local churches which is voluntary in nature, Parish Offer accounting for 59% of total charity general fund income;
- · investment performance, particularly in respect of commercial property; and
- expenditure on clergy payroll if clergy numbers are above assumptions.
- the longer-term financial effects of Covid-19, and demography, upon core income streams

The principal risks are reviewed regularly by the Trustees and, where necessary, further information and data are gathered to enable a more detailed examination of the risks to be made and decisions taken on the basis of the probability and likely impact of the risks occurring.

A major review of the parish offer process to reflect the Diocesan vision and strategy from 2021, is continuing. We encourage good stewardship in the local church and the work of the Stewardship Enabler is seen as a key way in which the Diocese can support parishes and mission communities in raising income locally which, in turn, will empower them to identify the optimum affordable deployment of available trained ministry resource both lay and ordained.

Carlisle DBF provides its Trustees, officers and employees with Indemnity Insurance against any liabilities that might arise during the provision of services operated under the authority of the Diocesan Bishop and Synod.

#### 6. Structure, Governance and Management

#### 6.1 Organisational Structure

The Diocese of Carlisle was founded in 1133. It covers an area of 2,480 square miles and includes all of Cumbria, except for small areas in the east of the county which are included in the neighbouring Diocese of Newcastle. The overall population of the Diocese is around 500,000.

The Diocese is one of the 42 English dioceses of the Church of England which is organised as two provinces. The Diocese of Carlisle is part of the Northern Province led by the Archbishop of York. The Southern Province is led by the Archbishop of Canterbury.

The Diocese of Carlisle is led by the Diocesan Bishop, the Rt Revd James Newcome. It is arranged into three Archdeaconries; Carlisle covering the northern and eastern part with 4 deaneries, West Cumberland in the western part with 3 deaneries and Westmorland and Furness in the southern part with 4 deaneries. In total there are 237 parishes with 81 full-time equivalent stipendiary parochial clergy and 6 serving in house for duties posts. Together with 40 non-stipendiary ministers, 102 readers, 66 local lay ministers and many other retired clergy and lay members they provide ministry in 331 churches in the Diocese.

# **DIRECTORS' & TRUSTEES' ANNUAL REPORT (2021) continued**

The Diocese is in Covenanted Partnership with three other denominations — Methodist, United Reformed Church and Salvation Army. With those denominations the Diocese is establishing ecumenical Mission Communities, groups of churches that collaborate over mission and share resources, increasingly including ministry and buildings. In the course of 2021, a number of church buildings were put forward for closure at the request of their local Parochial Church Councils.

#### 6.2 Diocesan Governance

#### **Diocesan Synod**

The Diocese is governed by Standing Orders approved in 1969 and as subsequently amended. Its statutory governing body is the Diocesan Synod, which is an elected body with representation from all parts of the Diocese. Membership consists of Bishops and Archdeacons (*ex officio members*), clergy members *elected* by the Houses of Clergy in Deanery Synods, lay persons *elected* by the Houses of Laity in Deanery Synods, up to five persons who may be *co-opted* by each of the Houses of Clergy or Laity and a maximum of ten members *nominated* by the Diocesan Bishop. The Diocesan Synod normally meets three times a year. Its role is to:

- consider, and make decisions on, matters affecting the Church of England in the Diocese;
- act as a forum for debate of Christian opinion on matters of religious or public interest;
- advise the Bishop where requested;
- deal with matters referred by General Synod;
- provide for the financing of the Diocese by approving the Diocesan Budget.

#### **Deanery Synods**

Each deanery in the Diocese has its own Deanery Synod which has two houses, laity and clergy. Its role is to:

- respond to requests from General Synod;
- give effect to the decisions made by the Diocesan Synod;
- consider matters affecting the Church of England by drawing together the views of the parishes within the deanery;
- act as a channel of communication to express the views of parishes to Diocesan Synod and thence to General Synod;
- raise with Diocesan Synod such matters as it considers appropriate; and
- elect members of the deanery to the Diocesan Synod and of the Diocese to General Synod.

# **Bishop's Council and Standing Committee**

Bishop's Council consists of 9 ex officio members, including the Diocesan and Suffragan Bishop and the three Archdeacons, three clergy elected by the House of Clergy from among their number and six lay persons elected by the members of the House of Laity. A maximum of three members may also be nominated by the Diocesan Bishop.

Under the constitution of the Diocesan Synod, Bishop's Council has the following functions:

- To plan the business of the Synod, to prepare the agenda for its sessions and to circulate to members information about matters for discussion (delegated to the Steering Committee);
- To initiate proposals for action by the Synod and to advise it on matters of policy;
- To advise the President of Synod on any matter;
- Subject to the directions of the Synod, to transact the business of the Synod when the Synod is not in session;
- Subject to the directions of the Synod, to appoint members of committees or nominate individuals for election to committees; and
- To carry out such functions as the Synod may delegate to it.

# DIRECTORS' & TRUSTEES' ANNUAL REPORT (2021) continued

#### 6.3 Carlisle Diocesan Board of Finance

The company, Carlisle Diocesan Board of Finance Ltd (Carlisle DBF), was formed to manage the financial affairs and hold the assets of the Diocese. It was incorporated on 22<sup>nd</sup> September 1893 as a charitable company limited by membership guarantees (No. 39625) and its governing documents are the Memorandum and Articles of Association. Carlisle DBF has been registered with the Charity Commission since 1<sup>st</sup> May 1967 (No. 251977). The Memorandum and Articles of Association have been altered by Special Resolutions the latest of which were passed on 15 June 2021, 1<sup>st</sup> May 2018 and 12<sup>th</sup> July 2006.

From 11th November 2006 every member of Diocesan Synod is a member of Carlisle DBF for company law purposes, unless they are excluded by reason of being appointed to any salaried office of the Company or any office of the Company paid by fees. Each member has a personal liability limited to £1 under their guarantee as company members in the event of its being wound up.

#### **Trustees**

From 1st January 2007 the Bishop of Carlisle and the three Archdeacons have served as ex-officio Directors of the Company. A further five Directors are elected by the members of Carlisle DBF and the Directors have power to co-opt up to another four Directors.

Mr Jim Johnson and Mrs Susan Wigley served as Chair and Vice Chair throughout the year.

All the Directors are also the Trustees and, when newly appointed, are given induction training. All Trustees are offered ongoing training, as appropriate.

# Trustees' Responsibilities

The Trustees (who are also the Directors of Carlisle Diocesan Board of Finance Limited for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and the group and of the incoming resources and application of resources, including the income and expenditure of the charitable group, for that year. In preparing these financial statements the Trustees are required to:

- Select suitable accounting policies and apply them consistently;
- Observe the methods and principles in the Charities SORP;
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the corporate and trust assets of the charitable company and group ensuring their proper application under charity law and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### DIRECTORS' & TRUSTEES' ANNUAL REPORT (2021) continued

The Trustees are also responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

#### 6.4 Decision-making Structure

Diocesan Synod has delegated the following functions to Carlisle DBF:

- · Management of the funds and property of the Diocese;
- Preparation of annual estimates of expenditure;
- Advising on action needed to raise the income necessary to finance expenditure;
- Oversight of expenditure by bodies in receipt of Diocesan Synod's funds against estimates of expenditure approved by Diocesan Synod;
- Advising Diocesan Synod of the financial aspects of its policy and on any other matters referred or delegated to it by Diocesan Synod.

#### **Finance Committee**

The Trustees met as the Finance Committee of Carlisle DBF 6 times during the year. At these meetings they received regular reports from the officers of the DBF and considered any matters for which they are responsible.

The number of meetings (and proportion of those eligible for attendance) that each Trustee attended in 2021 was:

The Rt Revd James Newcome	(ex officio)	5 (83%)
The Ven Richard Pratt	(ex officio)	6 (100%)
The Ven Vernon Ross	(ex officio)	6 (100%)
The Ven Lee Townend	(ex officio)	6 (100%)
Mr Derek Bradley	(elected)	6 (100%)
Miss Janet Busk	(elected)	6 (100%)
Mr Rob Cook	(elected)	5 (83%)
Mr David Dalgoutte	(co-opted)	6 (100%)
Mr John Edwards	(co-opted)	6 (100%)
Mr Jim Johnson	(elected)	6 (100%)
Mrs Susan Wigley	(elected)	6 (100%)

The Trustees have delegated responsibility for the day-to-day management of the company to the Diocesan Secretary who is supported by a small team of staff.

### **Committee Structure**

There are a number of statutory Diocesan Synod committees that, although not sub-committees of Carlisle DBF, can influence its operations:

Carlisle Diocesan Board of Education has responsibility for 104 Church schools across the Diocese, provides pastoral and professional support to all its schools and has a particular commitment to enhancing the quality of provision for religious education, collective worship and the spiritual, moral, social, and cultural development of all pupils.

# DIRECTORS' & TRUSTEES' ANNUAL REPORT (2021) continued

The Parsonages Board is responsible for determining policy concerning the management of parsonage houses in each benefice, including setting the policy for buying, repairing, maintaining and disposing of all parsonage houses, team vicarages and houses owned by Carlisle DBF. In the Diocese the Carlisle DBF is designated as the Diocesan Parsonages Board. A number of its functions are delegated to Archdeaconry Sub-Committees under the terms of a scheme passed by Diocesan Synod on 12<sup>th</sup> October 2013.

The Diocesan Pastoral Committee is responsible for the task of approving pastoral reorganisation, taking account of available clergy numbers and making use of new patterns of ministry. It also has responsibility for finding appropriate alternative uses for churches which have closed.

The Diocesan Advisory Committee advises on matters affecting churches and places of worship such as the granting of faculties, architecture, archaeology, art and the history of places of worship, the use and care of places of worship and their contents and the care of churchyards.

Carlisle Diocesan Board of Patronage is constituted under the provisions of the Patronage (Benefices) Measure 1986 and is sole patron or joint patron of a number of benefices.

#### 6.5 Related Parties

#### **General Synod**

Carlisle DBF has to comply with Measures passed by the General Synod of the Church of England. General Synod is the legislative and deliberative body at national level, making decisions on matters of doctrine, the holding of church services and relations with other churches. General Synod passes measures which, if accepted by Parliament, have the effect of Acts of Parliament. It is made up of three groups or houses of members: the Houses of Bishops, of Clergy and of Laity, and meets in London or York at least twice annually to consider legislation for the broader good of the Church.

#### Archbishops' Council

The Archbishops' Council was established in 1999 to co-ordinate, promote, aid and further the mission of the Church of England. Its task is to give a clear sense of direction to the Church nationally and support the Church locally by acting as a policy discussion forum.

Carlisle DBF is required to make certain annual payments to the Archbishops' Council towards the running costs of the National Church according to a formula agreed by General Synod.

# **Church Commissioners**

The Church Commissioners manage the historic assets of the Church of England, spending most of their income on pensions for the clergy. The costs of episcopal administration through the Diocesan and Suffragan Bishops are met by the Church Commissioners. The Church Commissioners also make grants to the Archbishops' Council for ministry in poorer dioceses and parishes.

Although Carlisle DBF is responsible for the funding of its clergy stipend costs, the national clergy payroll is administered by the Church Commissioners. Carlisle DBF reimburses the Church Commissioners monthly for the costs of stipendiary clergy deployed in the Diocese.

# DIRECTORS' & TRUSTEES' ANNUAL REPORT (2021) continued

#### **Church of England Pensions Board**

The Church of England Pensions Board was established by the Church Assembly in 1926 as the Church of England's pensions' authority and to administer the pension scheme for the clergy. Subsequently it has been given wider powers, in respect of discretionary benefits and accommodation both for those retired from stipendiary ministry and for widows and widowers of those who have served in that ministry, and to administer pension schemes for lay employees of Church organisations.

The Pensions Board, which reports to the General Synod, is trustee of a number of pension funds and charitable funds. Whilst the Church has drawn together under the Pensions Board its central responsibilities for retirement welfare, the Pensions Board works in close cooperation both with the Archbishops' Council and with the Church Commissioners.

Carlisle DBF contributes monthly to the Pensions Board for both the clergy and the lay pension schemes.

#### The Cathedral

The Cathedral Church of the Holy and Undivided Trinity is the mother church of the Diocese of Carlisle and legally is constituted as a separate charity currently exempt from Charity Commission registration and supervision. Copies of its Trustees' report and financial statements may be obtained from the Cathedral Office, 7 The Abbey, Carlisle, CA3 8TZ.

#### Parishes and Parochial Church Councils (PCCs)

The PCC is the elected governing body of an individual parish which broadly is the smallest pastoral area in the Church of England. Each PCC is an independent charity and most are currently exempt from registration with the Charity Commission. However, under the terms of the Charities Act 2011 those PCCs whose gross income for the year is above £100,000 are required to register. PCCs are able to influence the decision-making within Carlisle DBF and at Diocesan Synod level through representations and input of their Deanery Synods.

The main income of Carlisle DBF is the contribution, by way of the parish offer, from the 228 parishes of the Diocese. From 2009 the parish offer system has been based on voluntary offers made by parishes towards the costs of ministry incurred throughout the whole of the Diocese of Carlisle.

Except where shown, the transactions of PCCs do not form part of these financial statements. Financial statements of an individual PCC can be obtained from the relevant PCC treasurer.

#### 6.6 Subsidiary Undertakings

#### Rydal Hall Limited

Carlisle DBF is responsible for the operation of the Diocesan Conference Centre and Retreat House, Rydal Hall. This is achieved through Rydal Hall Limited, a wholly owned subsidiary charity of Carlisle DBF. The activities of the subsidiary are included in the consolidated financial statements.

# Restore (Cumbria)

Restore (Cumbria) is a registered charity which operates a charity shop and resource network in North Cumbria, as part of the Diocese's Outreach initiatives. The DBF is the sole member of the charity.

#### DIRECTORS' & TRUSTEES' ANNUAL REPORT (2021) continued

# 6.7 Rydal Hydro Limited

Carlisle DBF owns 50% of the issued share capital of Rydal Hydro Limited, with Ellergreen Hydro Limited and Gilkes Hydro Limited the other 50%. The joint venture company has constructed a hydroelectricity generating plant within the grounds of Rydal Hall Limited providing a renewable source of electricity for Rydal Hall and the surrounding area as well as providing a significant return on the DBF's investment.

#### 6.8 Other Connected Companies

Carlisle DBF together with four other dioceses from the North West of England and with York Diocese have equal shares in DBE Services Limited, a company formed to provide various services to schools. These include inspections, teaching and curriculum support, administrative services, building, equipment and construction support and insurance. DBE Services Limited has several employees with other staff employed by the participating dioceses who invoice the company for their time. The profits of DBE Services Limited are distributed to the shareholders by means of gift aid donations.

The six North West Dioceses are sponsors of Emmanuel College which welcomed its first intake of student trainees during the year. The Diocesan Board of Finance is a Corporate Member of the College.

#### 7. Funds Held as Custodian Trustee for Others

Carlisle DBF is required by Measure to be custodian trustee in relation to PCC property. Carlisle DBF also holds funds on behalf of Church of England schools in the Diocese. All assets held as custodian trustee are kept independently from the Company's own assets and their details are recorded in a separate trust ledger. The assets are mainly invested through CCLA Investment Management Limited in their range of CBF Church of England Funds or on deposit with major UK clearing banks.

At 31 December 2021 the total value of these funds was £13,616,000.

# 8. Reference and Administrative Details of the Carlisle Diocesan Board of Finance

In accordance with the Companies Act 2006 and the Statement of Recommended Practice: Accounting and Reporting by Charities issued in 2015 (SORP 2015), the Directors (for the purposes of company law) and the Trustees (for the purposes of charity law) during the year and as at the date of signing follow:

President

Rt Revd James Newcome

Chairman

Mr Jim Johnson

# **Ex-officio Directors**

The Right Reverend James Newcome, Bishop of Carlisle

The Venerable Dr Richard Pratt, Archdeacon of West Cumberland (Resigned 24 January 2022)

The Venerable Lee Townend, Archdeacon of Carlisle

The Venerable Vernon Ross, Archdeacon of Westmorland and Furness

The Venerable Stewart Fyfe, Archdeacon of West Cumberland (appointed 24 January 2022)

# DIRECTORS' & TRUSTEES' ANNUAL REPORT (2021) continued

# **Elected by the Members**

Derek Bradley Janet Busk Rob Cook Jim Johnson Susan Wigley

# Co-opted by the Directors

David Dalgoutte John Edwards

Nigel Robson (appointed 18 May 2022)

Secretary

**Head of Finance** 

**Director of Education** 

Mr Derek Hurton

Mr Ric Jaques

Mrs Vanessa O'Dea (Resigned 31 March 2022)

Mrs Charlotte Tudway (Appointed 1 April 2022)

**Registered Office** 

Diocesan Church House,

19-24 Friargate, Penrith, CA11 7XR

Telephone

01768 807777

Website e-mail

www.carlislediocese.org.uk

enquiries@carlislediocese.org.uk

Company registration number

Charity registration number

39625 (England & Wales)

251977

**Auditors** 

Dodd & Co Limited, FIFTEEN Rosehill, Carlisle, CA1 2RW

**Bankers** 

HSBC plc, City Office, 29 English Street,

Legal Adviser

Ms Laura Peace

Carlisle, CA3 8JT

Sintons,

The Cube, Barrack Road,

Newcastle Upon Tyne, NE4 6DB

**Investment Advisers** 

CCLA Investment Management Ltd,

Senator House

85 Queen Victoria Street

London EC4V 4ET

# DIRECTORS' & TRUSTEES' ANNUAL REPORT (2021) continued

**Glebe Property Agents** 

Penrith Farmers' & Kidd's plc, Skirsgill, Penrith, CA11 0DN

Savills, 64 Warwick Road, Carlisle CA1 1DR

Walton Goodland Ltd, 10 Lowther Street, Carlisle, CA3 8DA

#### 9. Auditors

The Trustees as a Board confirm that to the best of their knowledge there is no information relevant to the audit of which the auditors are unaware. In addition, the Trustees have taken all reasonable steps to ensure that they themselves are aware of all relevant audit information and that this information has been communicated to the auditors.

A resolution to reappoint Dodd & Co Limited as auditors to the company and to authorise the Trustees to fix their remuneration will be proposed at the Annual General Meeting.

The Directors' and Trustees' annual report, together with the strategic report which is incorporated into the Directors' and Trustees' annual report, have been approved by the Directors/Trustees and signed on their behalf by:

Mr Jim Johnson

Director and Trustee

14th June 2022

# Independent auditor's report to the members of Carlisle Diocesan Board of Finance Limited

# Opinion

We have audited the financial statements of Carlisle Diocesan Board of Finance Limited] ('the charitable company') for the year ended 31 December 2021 which comprise Consolidated Statement of Financial Activities, Charity Statement of Financial Activities, Consolidated Summary Income and Expenditure Account, Consolidated Balance Sheet, Charity Balance Sheet, Consolidated Cash Flow Statement and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the group's and parent charitable company's affairs as at 31 December 2021 and of its incoming resources and application of resources for the year then ended;
- · have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- · have been prepared in accordance with the requirements of the Companies Act 2006.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and the provisions available for small entities, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least 12 months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

#### Other information

The other information comprises the information included in the annual report, including the trustees' report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report, which includes the directors' report and the strategic report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report and the strategic report included within the trustees' report has been prepared in accordance with applicable legal requirements.

#### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- · we have not received all the information and explanations we require for our audit

#### Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, we considered the following:

- the nature of the industry and sector, control environment and charitable company's performance;
- results of our enquiries of management about their own identification and assessment of the risks of irregularities;
- any matters we identified having obtained and reviewed the charitable company's documentation of their policies and procedures relating to:
  - identifying, evaluating and complying with laws and regulations and whether they were aware of any instances of non-compliance;
  - detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected or alleged fraud;
  - the internal controls established to mitigate risks of fraud or non-compliance with laws and regulations;
  - the matters discussed among the audit engagement team and involving relevant internal specialists, including pensions regarding how and where fraud might occur in the financial statements and any potential indicators of fraud.

As a result of these procedures, we considered the opportunities and incentives that may exist within the organisation for fraud and identified the greatest potential for fraud to be in relation to revenue recognition and management override which, in common with all audits under ISAs (UK), we are required to perform specific procedures to respond to this risk.

We also obtained an understanding of the legal and regulatory framework that the charitable company operates in, focusing on provisions of those laws and regulations that had a direct effect on the determination of material amounts and disclosures in the financial statements. The key laws and regulations we considered in this context included the UK Companies Act, Charities Act, pensions legislation and tax legislation.

As a result of performing the above, in response to the risks identified, we did not identify any key audit matters related to the potential risk of fraud or non-compliance with laws and regulations.

In addition to the above, our procedures to respond to risks identified included the following:

- reviewing the financial statement disclosures and testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;
- enquiring of management concerning actual and potential litigation and claims;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- reading minutes of meetings of those charged with governance, reviewing correspondence with HMRC;
   and
- in addressing the risk of fraud through management override of controls, testing the appropriateness of
  journal entries and other adjustments; assessing whether the judgements made in making accounting
  estimates are indicative of a potential bias; and evaluating the business rationale of any significant
  transactions that are unusual or outside the normal course of business.

We also communicated relevant identified laws and regulations and potential fraud risks to all engagement team members and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

A further description of our responsibilities is available on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities.

This description forms part of our auditor's report.

# Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Faye Armstrong (Senior Statutory Auditor)

For and on behalf of Dodd & Co Limited, Statutory Auditor

FIFTEEN Rosehill Montgomery Way Rosehill Estate CARLISLE CA1 2RW

1416122

# CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES For the year ended 31 December 2021

				Restricted	Endowment	Total fu	ınds
		General	Designated	Funds	Funds	2021	2020
	Note	£'000	£'000	£'000	£'000	£'000	£'000
Income and endowments from							
Donations	2						
Parish contributions		4,224		1.00	-	4,224	4,406
Archbishop's Council		846	5	130	-	976	874
Other donations		142	154	17	-	313	217
Charitable activities	3						
Fees & chaplaincy income		569	-	18	2	587	452
Rydal Hall	15	-	935	1.0		935	466
Sales of goods & services	3	-	201	-	170	201	142
Other activities	4	391	21	-	121	391	363
Investments	5	881	53	404	-	1,338	1,389
Other sources	6	17	183	182	198	580	711
Total		7,070	1,526	751	198	9,545	9,018
Expenditure on							
Raising funds	7	163	-	14	-	177	147
Charitable activities							
Resourcing ministry & mission	8	6,591	380	211	+·,	7,182	6,809
Education	9	268	-	42	-	310	279
Rydal Hall	15	35	1,006	-	4	1,041	844
Other purposes	10	17.70		-	50	50	34
Total	12	7,057	1,386	267	50	8,760	8,113
Net income/(expenditure)		-	8 <del>7 - 10</del>	( <del>1</del>			
before investment gains		13	140	484	148	785	905
Net gains/(losses) on investments		3	263	1,565	2,254	4,085	1,088
Net income/(expenditure)		16	403	2,049	2,402	4,870	1,993
Transfers between funds	23	(51)	198	281	(428)	:=:	
Other recognised gains/(losses)							
Gains/(losses) on revaluation of						174	
fixed assets		2	2	=	-		
Actuarial gains/(losses) on							
defined benefit pension schemes		35		=	-	35	(23
Net movement in funds		-	601	2,330	1,974	4,905	1,970
Total funds brought forward		2,280	2,166	21,008	55,746	81,200	79,230
Total funds carried forward		2,280	2,767	23,338	57,720	86,105	81,20

# CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES For the year ended 31 December 2020

		Unrestr	icted funds	Restricted	Endowment	Total fu	ınds
		General	Designated	Funds	Funds	2020	2019
	Note	£'000	£'000	£'000	£'000	£'000	£'000
Income and endowments from							
Donations	2						
Parish contributions		4,406	-	_	-	4,406	4,71
Archbishop's Council		757	=	117	-	874	1,022
Other donations		179	19	19		217	202
Charitable activities	3						
Fees & chaplaincy income		437	2	13	-	452	520
Rydal Hall	15	74	466	-	1 <del>5</del> 0	466	1,019
Sales of goods & services	3	2	140	123	20	142	212
Other activities	4	361	2000000 E	<b>.</b>	-	361	30:
Investments	5	944	52	389	4	1,389	1,31
Other sources	6	160	227	283	41	711	53
Total		7,246	906	821	45	9,018	9,83
Expenditure on					-		-
Raising funds	7	134	_	13		147	13
Charitable activities							
Resourcing ministry & mission	8	6,273	308	228	-	6,809	7,42
Education	9	246	9	33	2	279	31
Rydal Hall	15	31	813	-	-	844	1,01
Other purposes	10	Ti		34	-	34	-,
Total	12	6,684	1,121	308	383	8,113	8,89
Net income/(expenditure)		48279040 5000	· ·		<del>(</del>		
before investment gains		562	/21E\	513	45	005	0.4
before investment gains		302	(215)	513	45	905	94
Net gains/(losses) on investments		21	119	212	736	1,088	2,34
Net income/(expenditure)		583	(96)	725	781	1,993	3,29
Transfers between funds	23	(416)	477	105	(166)	) <del>-</del>	
Other recognised gains/(losses)							
Gains/(losses) on revaluation of						V.*	
fixed assets		22	2	-	2		
Actuarial gains/(losses) on							
defined benefit pension schemes		(23)	-	-	7	(23)	94
Net movement in funds		144	381	830	615	1,970	4,23
Total funds brought forward		2,136	1,785	20,178	55,131	79,230	74,99
Total funds carried forward		2,280	2,166	21,008	55,746	81,200	79,23

# CHARITY STATEMENT OF THE FINANCIAL ACTIVITIES For the year ended 31 December 2021

		Unrestri	cted funds	Restricted	Endowment	<b>Total funds</b>	
		General	Designated	Funds	Funds	2021	2020
	Note	£'000	£'000	£'000	£'000	£'000	£'000
Income and endowments from							
Donations	2						
Parish contributions		4,224	-	-	1.00	4,224	4,406
Archbishop's Council		846	190	130	141	976	874
Other donations		142	1	17	1.00	160	200
Charitable activities	3						
Fees & chaplaincy income		569		18	61	587	450
Rydal Hall	15	68	-	-	1.7	68	68
Sales of goods & services	3	150	-	-	-	-	38
Other activities	4	391	-			391	363
Investments	5	881	53	404	- 4	1,338	1,389
Other	6	17	**	182	198	397	524
Total		7,138	54	751	198	8,141	8,310
Expenditure on						200,000	company of the same of the sam
Raising funds	7	163	2	14	2	177	147
Charitable activities							
Resourcing ministry & mission	8	6,631	31	211	8	6,873	6,75
Education	9	268	-	42	===	310	27
Rydal Hall	15	35	300	-	-	335	3:
Other	10	-	-	2	50	50	34
Total		7,097	331	267	50	7,745	7,249
Net income/(expenditure)							
before investment gains		41	(277)	484	148	396	1,063
Net gains/(losses) on investments		3	263	1,565	2,254	4,085	1,088
Net income/(expenditure)		44	(14)	2,049	2,402	4,481	2,149
Transfers between funds	23	(79)	226	281	(428)		
Other recognised gains/(losses)							
Gains/(losses) on revaluation of							
fixed assets			-	-			
Actuarial gains/(losses) on							
defined benefit pension schemes		35	D#3	- NEX		35	(23
Net movement in funds		-	212	2,330	1,974	4,516	2,12
Total funds brought forward		2,280	2,337	21,008	55,746	81,371	79,24
			-				

# CHARITY STATEMENT OF THE FINANCIAL ACTIVITIES For the year ended 31 December 2020

				Endowment	Total fo	unds	
		General	Designated	Funds	Funds	2020	2019
	Note	£'000	£'000	£'000	£'000	£'000	£'000
Income and endowments from							
Donations	2						
Parish contributions		4,406	-		-	4,406	4,711
Archbishop's Council		757	120	117	-	874	1,022
Other donations		179	2	19	2.43	200	194
Charitable activities	3						
Fees & chaplaincy income		437	-	13	-	450	510
Rydal Hall	15	68	-	-	_	68	68
Sales of goods & services	3	2	36			38	21
Other activities	4	361	323	4	2	361	30:
Investments	5	944	52	389	4	1,389	1,31
Other	6	160	40	283	41	524	534
Total		7,314	130	821	45	8,310	8,866
Expenditure on					16 To 10 To		
Raising funds	7	134	38	13	*	147	139
Charitable activities							
Resourcing ministry & mission	8	6,362	168	228	2	6,758	7,42
Education	9	246	-	33		279	31
Rydal Hall	15	31	(4)	-	i i	31	3
Other	10			34	*	34	
Total		6,773	168	308	-	7,249	7,91
Net income/(expenditure)			-				Ş <del></del>
before investment gains		541	(38)	513	45	1,061	95
Net gains/(losses) on investments		21	119	212	736	1,088	2,34
Net income/(expenditure)		562	81	725	781	2,149	3,29
Transfers between funds	23	(395)	456	105	(166)	-	
Other recognised gains/(losses)							
Gains/(losses) on revaluation of							
fixed assets		-	-	27	-	-	
Actuarial gains/(losses) on							
defined benefit pension schemes		(23)				(23)	94
Net movement in funds		144	537	830	615	2,126	4,23
Total funds brought forward		2,136	1,800	20,178	55,131	79,245	75,01
Total funds carried forward		2,280	2,337	21,008	55,746	81,371	79,24

# CONSOLIDATED SUMMARY INCOME AND EXPENDITURE ACCOUNT For the year ended 31 December 2021

	Total 2021 £'000	Total 2020 £'000
Total income per reconciliation below	9,959	9,369
Resources expended per reconciliation below	(8,904)	(8,363)
Operating surplus for the year	1,055	1,006
Interest receivable	10	20
Net gains/(losses) on investments	1,831	352
Net income for the year	2,896	1,378
Other comprehensive income:		
Revaluation of fixed assets		-
Actuarial gains/(losses) on defined benefit pension schemes	35	(23)
Total comprehensive income for the year	2,931	1,355

The income and expenditure account is derived from the Statement of Financial Activities with movements in endowment funds excluded to comply with company law. All income and expenditure is derived from continuing activities.

Reconciliation of Summary Income and Expenditure to SOFA	Total 2021 £'000	Total 2020 £'000
Total incoming resources per SOFA	9,545	9,018
Less: interest receivable	(10)	(20)
total endowment additions	(198)	(45)
Add: endowment capital transferred to income funds	622	416
Total income per above	9,959	9,369
Resources expended per SOFA	8,760	8,113
Less: expenditure charged to endowment capital	(50)	( <del>+</del> )
Add: income funds reclassified as endowment capital	194	250
Total expenditure per above	8,904	8,363

# CONSOLIDATED BALANCE SHEET At 31 December 2021

		202		2020	
FIVED ACCETS	Note	£'000	£'000	£'000	£'000
FIXED ASSETS Tangible assets	24		41.003		42.276
Tangible assets Investments	24 25		41,002		42,276
investments	25		43,762		37,488
			84,764		79,764
CURRENT ASSETS					
Stock		7		5	
Debtors	26	3,135		3,050	
Cash on deposit	27	2,744		2,845	
Cash at bank and in hand		830		1,051	
		6,716		6.051	
CREDITORS: amounts falling due within one		0,710		6,951	
year	28	(5,175)		(5,151)	
NET CURRENT ASSETS			1,541		1,800
TOTAL ASSETS LESS CURRENT LIABILITIES			86,305		81,564
CREDITORS: amounts falling due after more					
than one year					
Pension scheme liabilities	29	-		(64)	
Other creditors	29	(200)		(300)	
				********	
			(200)		(364
			(200)		(364
NET ASSETS					0
NET ASSETS			(200) ———————————————————————————————————		0
NET ASSETS FUNDS					0
					0
FUNDS Endowment funds Including investment revaluation reserve of £3	5,105,000				0
FUNDS Endowment funds Including investment revaluation reserve of £3 (2020: £32,851,000)	5,105,000				0
FUNDS Endowment funds Including investment revaluation reserve of £3 (2020: £32,851,000) Restricted income funds			86,105		81,200
FUNDS Endowment funds Including investment revaluation reserve of £3 (2020: £32,851,000) Restricted income funds Including investment revaluation reserve of £8			86,105 ————————————————————————————————————		81,200 55,746
FUNDS Endowment funds Including investment revaluation reserve of £3 (2020: £32,851,000) Restricted income funds Including investment revaluation reserve of £8 (2020: £6,741,000)			86,105		81,200
FUNDS Endowment funds Including investment revaluation reserve of £3 (2020: £32,851,000) Restricted income funds Including investment revaluation reserve of £8 (2020: £6,741,000) Unrestricted income funds:	,306,000		86,105 ————————————————————————————————————		81,200 55,746
FUNDS Endowment funds Including investment revaluation reserve of £3 (2020: £32,851,000) Restricted income funds Including investment revaluation reserve of £8 (2020: £6,741,000) Unrestricted income funds: General funds - Including revaluation reserve of	,306,000		57,720 23,338		55,746 21,008
FUNDS Endowment funds Including investment revaluation reserve of £3 (2020: £32,851,000) Restricted income funds Including investment revaluation reserve of £8 (2020: £6,741,000) Unrestricted income funds: General funds - Including revaluation reserve of (2020: £596,000)	,306,000 of £600,000		86,105 ————————————————————————————————————		81,200 55,746
FUNDS Endowment funds Including investment revaluation reserve of £3 (2020: £32,851,000) Restricted income funds Including investment revaluation reserve of £8 (2020: £6,741,000) Unrestricted income funds: General funds - Including revaluation reserve of (2020: £596,000) Designated funds - Including revaluation reserve	,306,000 of £600,000		86,105 57,720 23,338 2,280		55,746 21,008 2,280
FUNDS Endowment funds Including investment revaluation reserve of £3 (2020: £32,851,000) Restricted income funds Including investment revaluation reserve of £8 (2020: £6,741,000) Unrestricted income funds: General funds - Including revaluation reserve of (2020: £596,000)	,306,000 of £600,000		57,720 23,338		55,746 21,008

The Cash Flow Statement and the Notes form part of these financial statements. The financial statements were approved by the Trustees and authorised for issue on and signed on behalf of the Board by:

Mr J.A.E. Johnson 14<sup>th</sup> June 2022

# CHARITY BALANCE SHEET At 31 December 2021

Tangible assets			202	1	202	0
Tangible assets		Note	£'000	£'000	£'000	£'000
CURRENT ASSETS   26   3,020   2,997	FIXED ASSETS					
CURRENT ASSETS  Debtors 26 3,020 2,997  Subsidiary companies 105 485 Cash on deposit 27 2,705 2,806 Cash on deposit 514 756  Cash on deposit 6,344 7,044  CREDITORS: amounts falling due within one year 28 (4,936) (4,975)  NET CURRENT ASSETS 1,408 2,06  CREDITORS: amounts falling due after more than one year (64) Other creditors 29 (200) (300)  NET ASSETS 29 (200) (300)  NET ASSETS 85,887 81,33  FUNDS 86,087 81,33  FUNDS 86,087 81,33  FUNDS 86,087 81,33  FUNDS 86,087 81,33  CREDITORS: amounts falling due after more than one year (54) CREDITORS: amounts falling due after more than one year (64) CREDITORS: amounts falling due after more than one year (54) CREDITORS: amounts falling due after more than one year (54) CREDITORS: amounts falling due after more than one year (54) CREDITORS: amounts falling due after more than one year (54) CREDITORS: amounts falling due after more than one year (54) CREDITORS: amounts falling due after more than one year (54) CREDITORS: amounts falling due after more than one year (54) CREDITORS: amounts falling due after more than one year (54) CREDITORS: amounts falling due after more than one year (54) CREDITORS: amounts falling due after more than one year (54) CREDITORS: amounts falling due after more than one year (54) CREDITORS: amounts falling due after more than one year (54) CREDITORS: amounts falling due after more than one year (54) CREDITORS: amounts falling due after more (	Tangible assets	24				42,17
CURRENT ASSETS   26   3,020   2,997   Subsidiary companies   105   485	Investments	25		43,762		37,48
Debtors       26       3,020       2,997         Subsidiary companies       105       485         Cash on deposit       27       2,705       2,806         Cash at bank and in hand       514       756         CREDITORS: amounts falling due within one year       28       (4,936)       (4,975)         NET CURRENT ASSETS       1,408       2,06         TOTAL ASSETS LESS CURRENT LIABILITIES       86,087       81,73         CREDITORS: amounts falling due after more than one year         Pension scheme liabilities       29       (200)       (300)         Other creditors       29       (200)       (300)         NET ASSETS       85,887       81,33         FUNDS         Endowment funds         Including investment revaluation reserve of £35,105,000       57,720       55,74         Restricted income funds       23,338       21,00         Unrestricted income funds:       33,338       21,00         Unrestricted income funds:       32,280       2,280         General funds - Including revaluation reserve of £600,000       2,280       2,280         Unrestricted income funds:       32,549       2,33 </td <td></td> <td></td> <td></td> <td>84,679</td> <td></td> <td>79,66</td>				84,679		79,66
Subsidiary companies	CURRENT ASSETS					
Cash on deposit 27 2,705 2,806 Cash at bank and in hand 514 756  CREDITORS: amounts falling due within one year 28 (4,936) (4,975)  NET CURRENT ASSETS 1,408 2,06  CREDITORS: amounts falling due after more than one year Pension scheme liabilities 29 (200) (300)  COther creditors 29 (200) (300)  NET ASSETS 85,887 81,33  FUNDS Endowment funds Including investment revaluation reserve of £8,306,000 (2020: £32,851,000)  Restricted income funds Including investment revaluation reserve of £8,306,000 (2020: £574,000)  COZO: £574,000) 23,338 21,000  Lornestricted income funds General funds - Including revaluation reserve of £600,000 (2020: £596,000)  Designated funds - Including revaluation reserve of £1,007,000 (2020: £744,000)  Designated funds - Including revaluation reserve of £1,007,000 (2020: £744,000)	Debtors	26				
Cash at bank and in hand  514  756  6,344  7,044  CREDITORS: amounts falling due within one year  28  (4,936)  NET CURRENT ASSETS  1,408  2,06  TOTAL ASSETS LESS CURRENT LIABILITIES  86,087  81,75  CREDITORS: amounts falling due after more than one year Pension scheme liabilities  29  (64)  Other creditors  29  (200)  (300)  (300)  (200)  (300)  FUNDS  Endowment funds Including investment revaluation reserve of £35,105,000 (200: £32,851,000)  Restricted income funds Including investment revaluation reserve of £8,306,000 (2000: £32,851,000)  Convestricted income funds: General funds - Including revaluation reserve of £600,000 (2020: £596,000)  Designated funds - Including revaluation reserve of £1,007,000 (2020: £744,000)  2,549  2,33	Subsidiary companies		105			
CREDITORS: amounts falling due within one year 28 (4,936) (4,975)  NET CURRENT ASSETS 1,408 2,06  TOTAL ASSETS LESS CURRENT LIABILITIES 86,087 81,73  CREDITORS: amounts falling due after more than one year Pension scheme liabilities 29 (200) (300)  Cher creditors 29 (200) (300)  NET ASSETS 85,887 81,33  FUNDS 86,087 81,33  F	Cash on deposit	27	2,705		2,806	
CREDITORS: amounts falling due within one year       28       (4,936)       (4,975)         NET CURRENT ASSETS       1,408       2,06         TOTAL ASSETS LESS CURRENT LIABILITIES       86,087       81,73         CREDITORS: amounts falling due after more than one year       (64)       (64)         Pension scheme liabilities       29       (64)       (300)         Other creditors       29       (200)       (300)         NET ASSETS       85,887       81,33         FUNDS       Endowment funds       57,720       55,74         Including investment revaluation reserve of £35,105,000       57,720       55,74         (2020: £32,851,000)       57,720       55,74         Restricted income funds       1000       23,338       21,00         Unrestricted income funds:       23,338       21,00       2,280       2,280         Unrestricted income funds:       2,280       2,280       2,280       2,280         Designated funds - Including revaluation reserve of £1,007,000       2,549       2,33	Cash at bank and in hand		514		756	
year         28         (4,936)         (4,975)           NET CURRENT ASSETS         1,408         2,06           TOTAL ASSETS LESS CURRENT LIABILITIES         86,087         81,73           CREDITORS: amounts falling due after more than one year         (64)         (64)           Pension scheme liabilities         29         (200)         (300)           NET ASSETS         85,887         81,33           FUNDS         85,887         81,33           FUNDS Endowment funds including investment revaluation reserve of £35,105,000         57,720         55,74           Restricted income funds including investment revaluation reserve of £8,306,000         23,338         21,00           Unrestricted income funds:         23,338         21,00           Unrestricted income funds:         2,280         2,280           General funds - Including revaluation reserve of £600,000         2,280         2,280           Designated funds - Including revaluation reserve of £1,007,000         2,549         2,33			6,344		7,044	
NET CURRENT ASSETS		28	(4.936)		(4 975)	
TOTAL ASSETS LESS CURRENT LIABILITIES 86,087 81,73  CREDITORS: amounts falling due after more than one year  Pension scheme liabilities 29 (200) (300)  (200) (300)  NET ASSETS 85,887 81,33  FUNDS 81,000 57,720 55,74  Restricted income funds 10,000	year	20			(4,575)	
CREDITORS: amounts falling due after more than one year  Pension scheme liabilities 29 - (64) Other creditors 29 (200) (300)  (200) (300)  NET ASSETS 85,887 81,333  FUNDS Endowment funds Including investment revaluation reserve of £35,105,000 (2020: £32,851,000) 57,720 55,74  Restricted income funds Including investment revaluation reserve of £8,306,000 (2020: £6,741,000) 23,338 21,000  Unrestricted income funds: General funds - Including revaluation reserve of £600,000 (2020: £596,000) 2,280 2,280 Designated funds - Including revaluation reserve of £1,007,000 (2020: £744,000) 2,549 2,33	NET CURRENT ASSETS			1,408		2,06
## Pension scheme liabilities	TOTAL ASSETS LESS CURRENT LIABILITIES			86,087		81,73
Pension scheme liabilities 29 (200) (300)  Other creditors 29 (200) (300)  (200) (300)  NET ASSETS 85,887 81,33  FUNDS  Endowment funds Including investment revaluation reserve of £35,105,000 (2020: £32,851,000) 57,720 55,74  Restricted income funds Including investment revaluation reserve of £8,306,000 (2020: £6,741,000) 23,338 21,00  Unrestricted income funds:  General funds - Including revaluation reserve of £600,000 (2020: £596,000) 2,280 2,280  Designated funds - Including revaluation reserve of £1,007,000 (2020: £744,000) 2,549 2,33	CREDITORS: amounts falling due after more					
Other creditors 29 (200) (300)  (200) (300)  (200) (300)  (200) (300)  NET ASSETS 85,887 81,37  FUNDS  Endowment funds Including investment revaluation reserve of £35,105,000 (2020: £32,851,000) 57,720 55,74  Restricted income funds Including investment revaluation reserve of £8,306,000 (2020: £6,741,000) 23,338 21,000  Unrestricted income funds:  General funds - Including revaluation reserve of £600,000 (2020: £596,000) 2,280 2,280  Designated funds - Including revaluation reserve of £1,007,000 (2020: £744,000) 2,549 2,33	than one year					
### (200) (36)  NET ASSETS ### (200) (36)  FUNDS  Endowment funds  Including investment revaluation reserve of £35,105,000 (2020: £32,851,000) 57,720 55,74  Restricted income funds  Including investment revaluation reserve of £8,306,000 (2020: £6,741,000) 23,338 21,000  Unrestricted income funds:  General funds - Including revaluation reserve of £600,000 (2020: £596,000) 2,280 2,280  Designated funds - Including revaluation reserve of £1,007,000 (2020: £744,000) 2,549 2,333	Pension scheme liabilities	29	-		(64)	
## FUNDS  Endowment funds  Including investment revaluation reserve of £35,105,000  (2020: £32,851,000)  Restricted income funds  Including investment revaluation reserve of £8,306,000  (2020: £6,741,000)  **Unrestricted income funds:  General funds - Including revaluation reserve of £600,000  (2020: £596,000)  Designated funds - Including revaluation reserve of £1,007,000  (2020: £744,000)  **The property of £1,007,000  *	Other creditors	29	(200)		(300)	
FUNDS Endowment funds Including investment revaluation reserve of £35,105,000 (2020: £32,851,000) 57,720 55,74  Restricted income funds Including investment revaluation reserve of £8,306,000 (2020: £6,741,000) 23,338 21,00  Unrestricted income funds:  General funds - Including revaluation reserve of £600,000 (2020: £596,000) 2,280 2,28  Designated funds - Including revaluation reserve of £1,007,000 (2020: £744,000) 2,549 2,33			3 <del>5</del> 3	(200)	:;	(36
FUNDS Endowment funds Including investment revaluation reserve of £35,105,000 (2020: £32,851,000) 57,720 55,74  Restricted income funds Including investment revaluation reserve of £8,306,000 (2020: £6,741,000) 23,338 21,00  Unrestricted income funds:  General funds - Including revaluation reserve of £600,000 (2020: £596,000) 2,280 2,28  Designated funds - Including revaluation reserve of £1,007,000 (2020: £744,000) 2,549 2,33				-		
FUNDS Endowment funds Including investment revaluation reserve of £35,105,000 (2020: £32,851,000) 57,720 55,74  Restricted income funds Including investment revaluation reserve of £8,306,000 (2020: £6,741,000) 23,338 21,00  Unrestricted income funds: General funds - Including revaluation reserve of £600,000 (2020: £596,000) 2,280 2,280  Designated funds - Including revaluation reserve of £1,007,000 (2020: £744,000) 2,549 2,33	NET ASSETS					81,37
Endowment funds Including investment revaluation reserve of £35,105,000 (2020: £32,851,000) 57,720 55,74  Restricted income funds Including investment revaluation reserve of £8,306,000 (2020: £6,741,000) 23,338 21,00  Unrestricted income funds: General funds - Including revaluation reserve of £600,000 (2020: £596,000) 2,280 2,280  Designated funds - Including revaluation reserve of £1,007,000 (2020: £744,000) 2,549 2,33						
Including investment revaluation reserve of £35,105,000 (2020: £32,851,000) 57,720 55,74  Restricted income funds Including investment revaluation reserve of £8,306,000 (2020: £6,741,000) 23,338 21,00  Unrestricted income funds:  General funds - Including revaluation reserve of £600,000 (2020: £596,000) 2,280 2,28  Designated funds - Including revaluation reserve of £1,007,000 (2020: £744,000) 2,549 2,33						
(2020: £32,851,000)       57,720       55,74         Restricted income funds         Including investment revaluation reserve of £8,306,000       23,338       21,00         Unrestricted income funds:         General funds - Including revaluation reserve of £600,000       2,280       2,28         (2020: £596,000)       2,280       2,28         Designated funds - Including revaluation reserve of £1,007,000       2,549       2,33		000				
Restricted income funds         Including investment revaluation reserve of £8,306,000         (2020: £6,741,000)       23,338       21,00         Unrestricted income funds:         General funds - Including revaluation reserve of £600,000       2,280       2,28         Designated funds - Including revaluation reserve of £1,007,000       2,549       2,33		,000		E7 720		EE 74
Including investment revaluation reserve of £8,306,000 (2020: £6,741,000)  23,338  21,000  Unrestricted income funds:  General funds - Including revaluation reserve of £600,000 (2020: £596,000)  Designated funds - Including revaluation reserve of £1,007,000 (2020: £744,000)  2,549  2,33				37,720		33,74
(2020: £6,741,000)       23,338       21,00         Unrestricted income funds:         General funds - Including revaluation reserve of £600,000         (2020: £596,000)       2,280       2,28         Designated funds - Including revaluation reserve of £1,007,000       2,549       2,33         (2020: £744,000)       2,549       2,33	##   19   19   19   19   19   19   19	000				
Unrestricted income funds:  General funds - Including revaluation reserve of £600,000 (2020: £596,000) 2,280 2,280  Designated funds - Including revaluation reserve of £1,007,000 (2020: £744,000) 2,549 2,33	어린다 맛이 없어야 들어가는 1년 이번 동안에서 하면 하는 1일 전에 가게 되었다. 그는 1일 이 보는 1일 시간 나는 1일 시간 나는 1일 시간 나는 1일 없다. 그렇게 되었다.	000		22 220		21.00
General funds - Including revaluation reserve of £600,000 (2020: £596,000)  Designated funds - Including revaluation reserve of £1,007,000 (2020: £744,000)  2,280  2,280  2,280  2,33				23,338		21,00
(2020: £596,000)       2,280       2,280         Designated funds - Including revaluation reserve of £1,007,000       2,549       2,33         (2020: £744,000)       2,549		0.000				
Designated funds - Including revaluation reserve of £1,007,000  (2020: £744,000)  2,549  2,33		0,000		2 280		2 28
(2020: £744,000) 2,549 2,33		£1.007.000		2,200		2,20
		22,007,000		2 5/19		2 33
TOTAL FUNDS 30 & 31 85.887 81.37	Accessorated consists of the Constraint A					
	TOTAL FUNDS	30 & 31		85,887		81,37

The Cash Flow Statement and the Notes form part of these financial statements. The financial statements were approved by the Trustees and authorised for issue on and signed on behalf of the Board by:

Mr J A.E. Johnson 14<sup>th</sup> June 2022

# CONSOLIDATED CASH FLOW STATEMENT For the year ended 31 December 2021

		2021			120
	£'000		£'000	£'000	£'000
Net cash inflow/(outflow) from operating activities			(836)		(936
Cash flows from investing activities					
Dividends, interest and rent from investments	1,338			1,389	
Interest paid	(5)			(11)	
Proceeds from the sale of:	4 500			0.000	
Tangible fixed assets	1,599			1,378	
Investments Purchase of:	335			516	
	(11)			(100)	
Tangible fixed assets Fixed asset investments	(11)			(46)	
rixed asset investments	(2,542)			(1,515)	
Net cash provided by/(used in) investing activities			714		1,711
Cash flows from financing activities					
Repayment of loans	(200)			(100)	
Net cash provided by/(used in) financing activities	-		(200)		(100
Change in cash and cash equivalents in the reporting					
period			(322)		675
Cash and cash equivalents at 1 January			3,896		3,221
Cash and cash equivalents at 31 December			3,574		3,896
Reconciliation of net movements in funds to net cash					
flow from operating activities					
Net movement in funds for the year ended 31					
December			785		905
Adjustments for:					
Depreciation charges			12		37
Dividends, interest and rent from investments			(1,338)		(1,389
Interest paid			5		1:
Repayment of loans advanced			22		21
Advancement of loans			(2)		(1)
Loss/(profit) on sale of functional assets			(330)		(29
Actuarial gains/(losses) on defined benefit pensions			35		(2
Decrease/(increase) in stock			(2)		
Decrease/(increase) in debtors			(85)		(1,07
Increase/(decrease) in creditors			62		87:
Net cash provided by/(used in) operating activities			(836)		(93
					-
Analysis of cash and cash equivalents					
Cash in hand			830		1,05
			830 2,744		
Cash in hand					1,05 2,84 

# NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 December 2021

#### 1. ACCOUNTING POLICIES

The financial statements have been prepared under the historical cost convention, with the exception of freehold properties, which are included as determined under the applicable valuation method as detailed in c), and fixed asset investments, which are included at their market value at the balance sheet date. The financial statements have been prepared in accordance with the Statement of Recommended Practice for Charities (SORP 2019), the Companies Act 2006 and applicable accounting standards (FRS102).

The principal accounting policies and estimation techniques are as follows:

#### a) Consolidation

Consolidated financial statements have been prepared on a line by line basis in accordance with FRS102. The consolidated financial statements incorporate the accounts of:

Parent, The Carlisle Diocesan Board of Finance Limited (Carlisle DBF); and The wholly owned subsidiary company, Rydal Hall Limited; and The wholly owned subsidiary company, Cumbria Christian Learning The wholly owned subsidiary company, Restore (Cumbria)

#### b) Income

All income is included in the Statement of Financial Activities (SOFA) when the DBF is legally entitled to it as income or capital respectively, ultimate receipt is probable and the amount to be recognised can be quantified with reasonable accuracy.

- i) Parish Offer and parochial fees are recognised as income of the year in which they are received or within one month after the financial year end to which they relate.
- ii) Rent receivable is recognised as income in the period with respect to which it relates.
- iii) Interest and dividends are recognised as income when receivable.
- iv) Grants received which are subject to pre-conditions for entitlement specified by the donor which have not been met at the year-end are included in creditors to be carried forward to the following year.
- v) Donations other than grants are recognised when receivable.
- vi) Gains on disposal of fixed assets for the DBF's own use (i.e. non-investment assets) are accounted for as other income. Losses on disposal of such assets are accounted for as other expenditure.

#### 1. ACCOUNTING POLICIES (continued)

- vii) Stipends fund income. The Stipends Fund Capital account is governed by the Diocesan Stipends' Fund Measure 1953, as amended, and the use of the income is restricted for clergy stipends. However, the income is fully expended within the year of receipt and the legal restrictions, therefore, are satisfied. It is on this basis that the income and the (normally much larger) related expenditure are both included in the unrestricted column of the Statement of Financial Activities for the sake of greater clarity and simplicity in financial reporting.
- viii) **Government Grants.** Grants for the purpose of giving immediate financial support with no future related costs to be incurred are recognised in the profit and loss account when the grant proceeds become receivable. Other grants relating to revenue are recognised in the profit and loss account on a systematic basis over the periods in which the related costs are recognised for which the grant is intended to compensate.

#### c) Expenditure

Expenditure is included on the accruals basis and has been classified under headings that aggregate all costs related to the Statement of Financial Activity category.

- Costs of raising funds include investment management costs of glebe and any other investment properties and interest costs on defined benefit pension scheme liabilities.
- ii) Charitable expenditure is analysed between contributions to the Archbishops' Council, expenditure on resourcing mission and ministry in the parishes of the diocese, expenditure relating to the running of the diocesan retreat centre, and expenditure on education and Church of England schools in the diocese.
- iii) Grants payable are charged in the year when the offer is conveyed to the recipient except in those cases where the offer is conditional on the recipient satisfying performance or other discretionary requirements to the satisfaction of the DBF, such grants being recognised as expenditure when the conditions attaching are fulfilled. Grants offered subject to such conditions which have not been met at the year-end are noted as a commitment, but not accrued as expenditure.
- iv) Support costs consist of central management, administration and governance costs. Costs are allocated wherever possible directly to the activity to which they relate, but where such direct allocation is not possible, the remainder is allocated on an approximate staff time basis.
- v) Pension contributions. The DBF's staff are members of the Church Workers Pension Fund and Clergy are members of the Church of England Funded Pensions Scheme (see note 32). The pension costs charged as resources expended represent the DBF's contributions payable in respect of the accounting period, in accordance with FRS102. Deficit funding for the pension schemes to which DBF participates is accrued at current value in creditors distinguished between contributions falling due within one year and after more than one year.

# NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 December 2021

#### 1. ACCOUNTING POLICIES (continued)

#### d) Tangible fixed assets and depreciation

# Freehold properties

Depreciation is not provided on buildings as any provision (annual or cumulative) would not be material due to the very long expected remaining useful economic life in each case, and because their expected residual value is not materially less than their carrying value. The DBF has a policy of regular structural inspection, repair and maintenance, which in the case of residential properties is in accordance with the Repair of Benefices Buildings Measure 1972 and properties are therefore unlikely to deteriorate or suffer from obsolescence. In addition, disposals of properties occur well before the end of their economic lives and disposal proceeds are usually not less than their carrying value. The Trustees perform annual impairment reviews in accordance with the requirements of FRS102 to ensure that the carrying value is not more than the recoverable amount.

#### Investment properties

Glebe properties which are held for investment purposes and rented out have been included at their fair value.

# Parsonage houses

The DBF has followed the requirements of FRS102 in its accounting treatment for benefice houses (parsonages). FRS102 requires the accounting treatment to follow the substance of arrangements rather than their strict legal form. The DBF is formally responsible for the maintenance and repair of such properties and has some jurisdiction over their future use or potential sale if not required as a benefice house, but in the meantime legal title and the right to beneficial occupation is vested in the incumbent. The Trustees therefore consider the most suitable accounting policy is to capitalise such properties as expendable endowment assets and to carry them at their deemed cost at a fair valuation at 1 January 2014.

# e) Other tangible fixed assets

All capital expenditure over £1,000 is capitalised and depreciated. Depreciation is provided in order to write off the cost (less any expected ultimate disposal proceeds at prices ruling at the time of the asset's acquisition) of other fixed assets over their currently expected useful economic lives at the following initial rates:-

DBF furniture, fittings, equipment and computers

10% to 20% per annum on a straight

line basis;

Rydal Hall furniture, fittings, equipment and plant

10-25% per annum on a straight line

basis.

NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 December 2021

#### 1. ACCOUNTING POLICIES (continued)

# f) Other accounting policies

- i) Fixed asset investments are included in the balance sheet at market value and the gain or loss taken to the Statement of Financial Activities. Jointly controlled entities are valued at fair value using the net assets of the entity and the share held.
- ii) Leases. The DBF has entered into operating lease arrangements for the use of certain assets, the rental for which is charged in full as expenditure in the year to which it relates. Where rent free periods are given as part of an operating lease, the impact of this rent free period is reflected in the Statement of Financial Activities over the shorter of the overall lease term or the period to the first break clause.

#### g) Fund balances

Fund Balances are split between unrestricted (general and designated), restricted and endowment funds.

- Unrestricted funds are the DBF's corporate funds and are freely available for any purpose within the charitable company's objects, at the discretion of the DBF. There are two types of unrestricted funds:
  - General funds which the DBF intends to use for the general purposes of the DBF;
  - Designated funds set aside out of unrestricted funds by the DBF for a purpose specified by the Trustees.
- Restricted funds are funds subject to conditions imposed by the donor as specific terms of trust, or else by legal measure.
- Endowment funds are those held on trust to be retained for the benefit of the
  charitable company as a capital fund. In the case of the endowment funds
  administered by the DBF (Parsonage Houses Fund and Retired Clergy and Dependants
  Fund), there are discretionary powers to convert capital into income and, as a result,
  these funds are classified as expendable endowment. Endowment funds where there
  is no provision for expenditure of capital are classified as permanent endowment.

"Special trusts" (as defined by the Charities Act 2011) and any other trusts where the company acts as trustee and controls the management and use of the funds, are included in the company's own financial statements as charity branches. Trusts where the DBF acts merely as custodian trustee with no control over the management of the funds are not included in the financial statements but are summarised in the notes to the financial statements.

# NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 December 2021

# 1. ACCOUNTING POLICIES (continued)

# h) Going Concern

The charity has considered whether the use of the going concern basis for accounting is appropriate. To do this, they have considered whether there are any material uncertainties as to the Charity's ability to continue as a going concern.

Following the COVID-19 pandemic, the trustees have continued to prepare detailed budgets based on actual experience and taking into account the remaining uncertainties surrounding the ongoing and longer-term impact of the pandemic and its effect on their ability to operate. As a result of this work, the trustees remain confident that there are financial resources available while operations settle into their new levels, and are satisfied that there are no material uncertainties about the charity's ability to continue as a going concern.

# NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 December 2021

#### 2. DONATIONS

#### **Parish Contributions**

The majority of donations are collected from the parishes of the diocese through the parish offer system.

	Unrestricted funds		Restricted	Endowment	Total fu	funds
	General	Designated	Funds	Funds	2021	2020
	£'000	£'000	£'000	£'000	£'000	£'000
Current year						
Offer	4,196		2	2	4,196	4,708
Shortfall in contributions	(115)	-	*	¥	(115)	(310)
	4,081	6 - 160	<del>(1 − − − − − −</del> ±	<u> </u>	4,081	4,398
Receipts for previous years	56	-	-	-	56	8
Historic Offers Transferred	87	120	-	*	87	2
Total Income	4,224				4,224	4,406

Total receipts (including for previous years but excluding the transfer) represent 98.6% of the parish offer (2020 - 93.6%).

#### Archbishop's Council

	Unrestricted funds		Restricted	Endowment	<b>Total funds</b>	
	General £'000	Designated £'000	Funds £'000	Funds £'000	2021 £'000	2020 £'000
LINC allocation	572	601		12	572	584
Strategic Development Grant	274	90	19 <del>4</del> 0		274	173
Other grants	5.	(74)	130		130	117
	846	-	130	=	976	874

#### Other donations

	Unrestricted funds		Restricted	Endowment	Total fur	Total funds	
	General £'000	Designated £'000	Funds £'000	Funds £'000	2021 £'000	2020 £'000	
All Churches Trust	92	-	-		92	95	
Other grants		120	17	-	17	19	
Donations	50	1	0.00	0.0	51	86	
Company Total	142	1	17		160	200	
Rydal Hall		151	-		151	1	
Restore (Cumbria)		2	Ti.	270	2	16	
Group Total	142	154	17		313	217	
	-	-			-		

# NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 December 2021

### 3. CHARITABLE ACTIVITIES

Statutory fees         385         -         -         385         323           Chaplaincy         11         -         -         11         11           Support for Ministry         162         -         -         162         99           Course and other fees         11         -         18         -         29         17           Company Total         569         -         18         -         587         450           Course and other fees         -         -         -         -         -         2           Group Total         569         -         18         -         587         452           Other sales           Unrestricted funds General Designated         Restricted Endowment Funds         Total funds Funds         2021         2020	J. CHAMITABLE MOTOR CO.						
Statutory fees	Fees and chaplaincy inc						
E'000         E'000 <t< th=""><th></th><th></th><th></th><th></th><th></th><th></th><th></th></t<>							
Statutory fees         385         -         -         385         323           Chaplaincy         11         -         -         11         11           Support for Ministry         162         -         -         162         99           Course and other fees         11         -         18         -         29         17           Company Total         569         -         18         -         587         450           Other sales         Unrestricted funds General Publisgnated £'000         E'000         E							2020 £'000
Chaplaincy         11         -         -         11         11         Support for Ministry         162         99         17         162         99         17         18         -         29         17         29         17         20         18         -         587         450							
Support for Ministry Course and other fees         162   1			*	5	87		
Course and other fees         11         -         18         -         29         17           Company Total         569         -         18         -         587         450           Course and other fees         -         -         -         -         -         -         2           Other sales         Unrestricted funds General Posignated £'000         Restricted Funds £'000         Restricted Funds £'000         E'000         E			-	-	-		
Company Total         569         -         18         .         587         450           Course and other fees         -         -         -         -         -         2           Group Total         569         -         18         -         587         452           Other sales           Unrestricted funds General Designated £'000         E'000         <			34		-		
Course and other fees         ·         -         -         -         -         2         2         2         2         369         -         18         -         587         452	Course and other fees	11		18	-		
Course and other fees         -         -         -         -         2         2           Group Total         569         -         18         -         587         452           Other sales           Unrestricted funds General E'000         E'000 </td <td>Company Total</td> <td></td> <td></td> <td></td> <td>-</td> <td>587</td> <td>450</td>	Company Total				-	587	450
Other sales         Unrestricted funds General posignated £'000         Restricted Funds £'000         Endowment Funds £'000         Total funds £'000         £'000	Course and other fees		-	07-1-12	*		2
Other sales         Unrestricted General Designated £'000         Restricted £'000         Endowment Funds £'000         Endowment Funds £'000         Endowment £'000         ±'000 <th< td=""><td>Group Total</td><td>569</td><td>-</td><td>18</td><td>•</td><td>587</td><td>452</td></th<>	Group Total	569	-	18	•	587	452
Unrestricted funds	Other cales		-				
E'000         £'000 <t< td=""><td>Other sales</td><td>Unrestrict</td><td>ed funds</td><td>Restricted</td><td>Endowment</td><td>Total fo</td><td>unds</td></t<>	Other sales	Unrestrict	ed funds	Restricted	Endowment	Total fo	unds
Printing and advertising Diocesan Opshops         -         -         2         36         2         36         36         36         36         38         38         38         38         38         38         38         38         38         38         38         38         38         38         38         38         38         38         38         39         30		General	Designated	Funds	Funds	2021	2020
Diocesan Opshops Education services         -		£'000	£'000	£'000	£'000	£'000	£'000
Diocesan Opshops Education services         -	Printing and advertising	in the second		2	<u>#</u>	(2)	2
Education services		-				-	36
Company Total         -         -         -         -         -         38           Restore (Cumbria)         -         201         -         -         201         104           Group Total         -         201         -         -         201         142           4. OTHER TRADING ACTIVITIES         Unrestricted funds General £'000         Restricted Funds £'000         Endowment Funds £'000         2021         2020         2020         £'000         <		-		2	9	727	-
Restore (Cumbria)   -			3		10	-	
Restore (Cumbria)   -       201   -     -     201     104	Company Total	#1 17		-			38
4. OTHER TRADING ACTIVITIES           Unrestricted General £'000         Designated £'000         Endowment £'000         Total funds £'000         £'000<	Restore (Cumbria)	-	11,300,000	-	-	201	104
4. OTHER TRADING ACTIVITIES           Unrestricted funds fends from from from from from from from from	Group Total		201		-	201	142
Parsonage rents   Section   Parsonage rents   Section   Parsonage rents   Section	4. OTHER TRADING ACTIV		***	Providend	Fadaumant	Total fo	de
F'000   F'000   F'000   F'000   F'000   F'000   F'000   F'000   F'000							
Solution   Parsonage rents   391							
391							
5. INVESTMENT INCOME         Unrestricted funds General follows         Restricted Funds Funds Funds Funds Punds Funds F	Parsonage rents	391				391	361
Section   Sect		391	¥	3243	-	391	361
Unrestricted General General £'000         Designated £'000         Funds £'000         Funds £'000         Funds £'000         Funds £'000         Funds £'000         E'000         £'000         <					-		
Unrestricted General General £'000         Designated £'000         Restricted Funds £'000         Endowment Funds £'000         Total funds 2021         2020 £'000           Dividends receivable Interest receivable Share of Joint Venture loss Rents receivable         4         -         1         -         5         16           Share of Joint Venture loss Rents receivable         283         -         35         -         318         311           Company total         881         53         404         -         1,338         1,389           Subsidiary's interest         -         -         -         -         -         -         -	E INIVESTMENT INCOME						
General £'000         Designated £'000         Funds £'000         Funds £'000         £'000	3. INVESTIVIENT INCOME	Unrestrict	ed funds	Restricted	Endowment	Total f	unds
£'000         £'000 <th< td=""><td></td><td></td><td>and the second second</td><td></td><td></td><td>100 000 000 000</td><td></td></th<>			and the second second			100 000 000 000	
Interest receivable         4         -         1         -         5         16           Share of Joint Venture loss         (41)         -         -         -         (41)         -           Rents receivable         283         -         35         -         318         311           Company total         881         53         404         -         1,338         1,389           Subsidiary's interest         -         -         -         -         -         -         -         -							
Interest receivable         4         -         1         -         5         16           Share of Joint Venture loss         (41)         -         -         -         (41)         -           Rents receivable         283         -         35         -         318         311           Company total         881         53         404         -         1,338         1,389           Subsidiary's interest         -         -         -         -         -         -         -         -	Dividends receivable	635	53	368		1,056	1.062
Share of Joint Venture loss         (41)         -         -         -         (41)         -           Rents receivable         283         -         35         -         318         311           Company total         881         53         404         -         1,338         1,389           Subsidiary's interest         -         -         -         -         -         -         -					-		
Rents receivable         283         -         35         -         318         311           Company total         881         53         404         -         1,338         1,389           Subsidiary's interest         -         -         -         -         -         -         -					_		
Subsidiary's interest	Rents receivable		-	35	-		311
Substitut y 3 med est	Company total	881	53	404	-	1,338	1,389
Consolidated total 881 53 404 - 1,338 1,389	Subsidiary's interest		-	-	-	72	2
	Consolidated total	881	53	404	-	1,338	1,389

# NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 December 2021

	Unrestricted funds		Restricted	Endowment	Total f	unds
	General £'000	Designated £'000	Funds £'000	Funds £'000	2021 £'000	2020 £'000
Gain on sale of properties	180		149	198	347	268
Government Grants (covid-19)	17	-	-	-	17	200
Sales of redundant churches	-	-	33	2	33	56
Company Total	17		182	198	397	524
Rydal Hall	12	45		<u> </u>	45	2
Restore (Cumbria)		138	-	-	138	183
Group Total	17	183	182	198	580	711
Government/Local Authority grad	nts are made	Con	npany			roup
Government/Local Authority grad			2020 £'000 160		G 2021 £'000 131	roup 2020 £'000 340
		2021 £'000 17 —————————————————————————————————	2020 £'000 160 40		2021 £'000	£'00
Coronavirus Job Retention Schem Other Covid-Related Grants Group Total 7. RAISING FUNDS	Unrestric General £'000	2021 £'000 17	2020 £'000 160 40	Endowment Funds £'000	2021 £'000 131 69 200 Total fur 2021 £'000	202 £'00 34 4 38 38 2020 £'000
Coronavirus Job Retention Schem Other Covid-Related Grants Group Total  7. RAISING FUNDS	Unrestric General £'000	2021 £'000 17 - 17 - 17 - sted funds Designated	2020 £'000 160 40 200 Restricted Funds £'000	Funds £'000	2021 £'000 131 69 200 Total fu 2021 £'000	202 £'00 34 4 38

### 8. RESOURCING MISSION AND MINISTRY

Ministry in the communities – stipend costs

	Unrestricted funds		Restricted Endowment		Total funds	
	General	Designated	Funds	Funds	2021	2020
	£'000	£'000	£'000	£'000	£'000	£'000
Stipends	2,243		-	121	2,243	2,336
National insurance/Ap. Levy	190	(18)	383	-	190	196
Pension costs	682	2070	AT-1	170	682	560
Removal, resettlement &						
other grants	120	125	: <del>-</del> :		120	67
Other costs	234	-	-		234	276
	3,469	-		-	3,469	3,435

# NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 December 2021

## 8. RESOURCING MISSION AND MINISTRY (continued)

## Ministry in the communities – housing costs

	Unrestricted funds		Restricted	Endowment	Total funds	
	General	Designated	Funds	Funds	2021	2020
	£'000	£'000	£'000	£'000	£'000	£'000
Repairs & improvements	512	-	-	-	512	220
Council tax	238	€	33-3	-	238	217
Water charges	52		7-	-	52	55
Insurance	28	2	721	2	28	29
Rent payable	2		-	4	2	1
Other costs	151		- <del>-</del> -	1970	151	160
						<u> </u>
	983	-	-	7. <del>4</del>	983	682
Total ministry in the						
communities	4,452	-	150	(5.5)	4,452	4,117
communicies						
Support for ministry						
Lay ministry & chaplaincies						
Network Youth Ministers	241	-			241	223
and Interns						
Chaplains	32	ш	-	( <del>-</del>	32	29
спорына			ş0 <del></del>			
	273	2	<u> 2</u> 3	12	273	252
	1			-		-
Training & ministry						
development						
Ordained ministry:-						
Ordinands	350	-	129	-	479	468
Grants to CCL	25	9	2	-	-	25
Curates	11	=	=	*:	11	3
Ministry development	47	-	일	25	47	263
Lay training	10	¥	×	€	10	9
Northern Mission Centre	81		=	5	81	21
	-					
	499		129		628	789
Restore (Cumbria)	=	15	=	5.	15	186
				-		
God For All strategy						
Support for local churches	2	16	*	=	18	11
Reach Team	223	72	<u> </u>	12	223	250
Pioneering ministries	222	*	9		222	142
	447	16	4	) ( <u></u>	463	403
	====					
Care for church buildings	59	140	41	_	100	123
care for charter buildings						

## NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 December 2021

### 8. RESOURCING MISSION AND MINISTRY (continued)

	Unrestric	cted funds	Restricted	Endowment	Total f	Total funds	
	General	Designated	Funds	Funds	2021	2020	
	£'000	£'000	£'000	£'000	£'000	£'000	
Ministry support							
National Church	275	-	-	-	275	285	
Diocesan Church	607	-	-	-	607	543	
Partnerships	- 19	¥:	-	-	19	19	
Retired clergy	1000		41	-	41	41	
	901		41		942	888	
Total support for ministry	2,179	31	211		2,421	2,641	
Total Company resourcing			***		Tanabar Pe		
mission & ministry	6,631	31	211		6,873	6,758	
Training & ministry development –						hier and the	
Ministry development	(40)	349		12/1	309	51	
Total Group resourcing	<del></del>		8	-			
mission & ministry	6,591	380	211	-	7,182	6,809	

#### 9. EDUCATION

	Unrestricted funds		Restricted En	Endowment	<b>Total funds</b>	
	General £'000	Designated £'000	Funds £'000	Funds £'000	2021 £'000	2020 £'000
Support for church schools	243	*	30	2	273	267
Multi Academy Trust support	25		-	-	25	12
Grants to church schools	5	1	12	1.5	12	5000000 55
	268		42	(=)	310	279
Multi Academy Trust support	25 -		12		25 12	

#### 10. OTHER RESOURCES EXPENDED

Unrestricted funds		Restricted	Endowment	Total funds	
General £'000	Designated £'000	Funds £'000	Funds £'000	2021 £'000	2020 £'000
( <del>4</del> )	((4)	(4)	50	50	34
(2)	-		50	50	34
10.76	To	10	91 <del>2</del> .0		-
5 <del>+</del> 5	-	-	50	50	34
	General £'000	General Designated £'000 £'000	General Designated Funds £'000 £'000 £'000	General £'000         Designated £'000         Funds £'000           -         -         -           -         -         -           -         -         -           -         -         -           -         -         -	General £'000         Designated £'000         Funds £'000         £'000         £'000         £'000         £'000           -         -         -         -         50         50           -         -         -         -         -         -

# NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 December 2021

## 11. ANALYSIS OF CONTRIBUTIONS TO ARCHBISHOPS' COUNCIL

	Unrestricted funds		Restricted Endowment	Total funds		
	General	General Designated	Funds	Funds	2021	2020
	£'000	£'000	£'000	£'000	£'000	£'000
National Church	148	*		570	148	159
Grants & provisions	18	_	-	-	18	18
Mission Agency pensions	10	-	/ <del>*</del>	-	10	8
Retired clergy housing	78	-			78	76
	254	*	(*)	(H)	254	261

## 12. ANALYSIS OF EXPENDITURE INCLUDING ALLOCATION OF SUPPORT COSTS

	Activities Undertaken	Grant Funding of	Support	Total costs	
	Directly £'000	Activities £'000	Costs £'000	2021 £'000	2020 £'000
Raising funds	105	22	72	177	147
Charitable activities:					
Resourcing Mission & Ministry	6,162	637	383	7,182	6,809
Education	245	_	65	310	279
Rydal Hall	1,014		27	1,041	844
Other	50	-	-	50	34
	7,576	637	547	8,760	8,113

#### 13. ANALYSIS OF SUPPORT COSTS

	Unrestricted funds		Restricted Endowment		Total funds	
	General £'000	Designated £'000	Funds £'000	Funds £'000	2021 £'000	2020 £'000
Finance and administration Interest cost on defined	247	Ж	*	-	247	275
benefit pension schemes	1	12	2	20	1	11
Management costs	100		*	=	100	97
Human resources	125	9	8	2	125	77
Auditor's remuneration	15	12	×	*	15	15
Governance	59		-	-	59	60
	547	-			547	535
	<			-		-

# NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 December 2021

### 14. ANALYSIS OF GRANTS MADE

	Grants to Institutions £'000	Grants to Individuals £'000	Total 2021 £'000	Total 2020 £'000
From unrestricted funds:				
Contributions to Archbishops' Council	254	-	254	261
From restricted funds:				
Resourcing ministry and mission:				
Grants to parishes	30	7.	30	26
Grants for ordinands	86	29	115	120
Grants to clergy	-	90	90	67
Grants to retired clergy	5	41	41	39
Education – Grants to schools	12	ω.	12	2
	382	160	542	513
		-		

## NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 December 2021

#### 15. RYDAL HALL

Rydal Hall Ltd is a wholly owned subsidiary company incorporated in England. On 21 December 2017 it became a registered charity. It is the sole owner of a trading company, Rydal Hall Trading Ltd. Its principal activity is the operation of the Carlisle Diocesan Retreat House and Conference Centre at Rydal Hall, Ambleside. Rydal Hall is owned by the Carlisle DBF and leased to the subsidiary. Any taxable profits made by the subsidiary are donated to the DBF. Audited accounts are filed annually with Companies House. A summary of the consolidated trading results of Rydal Hall Ltd and its subsidiary is shown below.

substitutary is shown below.	Unrestricted funds		Restricted	Endowment	Total funds	
	General £'000	Designated £'000	Funds £'000	Funds £'000	2021 £'000	2020 £'000
Turnover	*	1,358	<del>-</del> -	*	1,358	468
Other operating income	-	-	-	4	-	-
Government Grants	2	138	2	2	138	183
	-	1,496		-	1,496	651
Interest receivable	-	-	5	-	7	-
Total income	-	1,496	-		1,496	651
Cost of sales	2	129	2	_	129	72
Administrative expenses	*	918	*		918	809
Total expenditure	(A	1,047	-	-	1,047	881
Profit on ordinary activities	<del></del>			( ) ( ) ( ) ( ) ( ) ( ) ( ) ( ) ( ) ( )	-	
before tax		449			449	(230)
Taxation	2	12		=	-	
Profit on ordinary activities			£12.0912			
after tax		449		E	449	(230)
Retained profits b/f	-	(515)	-	¥	(515)	(285)
Retained profits c/f	-	(66)	-		(66)	(515)
Other reserves	-	269	(#		269	269
Total funds carried forward	_	203			203	(246)
						70
Fixed assets	, <u></u>	60	-		60	78
Net current assets Liabilities	3	143	-	) j <del>a</del>	143	(324)
Net assets	-	203			203	(246)
				-	-	3

Included in income is a grant of £300,000 (2020: nil) from the DBF to Rydal Hall Ltd. Included in administrative costs above are payments to the DBF of £60,000 (2020: £60,000) rent and a management charge of £8,000 (2020: £8,000).

Company Number 02561024 Charity Number 1176419

NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 December 2021

#### 16. RYDAL HYDRO LIMITED

Carlisle DBF owns a 50% share of Rydal Hydro Limited as a joint venture after investing £700,000 in the issued share capital of the company. Rydal Hydro Limited was incorporated in England on 26<sup>th</sup> February 2014 in order to construct a hydroelectric plant on Rydal Beck in the grounds of Rydal Hall to generate renewable electricity. The DBF's share of the results and net assets of Rydal Hydro Limited are shown below.

<b>Unrestricted funds</b>		Restricted	Endowment	Total funds	
General £'000	Designated £'000	Funds £'000	Funds £'000	2021 £'000	2020 £'000
202	2	2	2	202	246
(13)	*	Ε.	×	(13)	(4)
189	-	2		189	242
(75)	*	*	*	(75)	(85)
114	,	-	4	114	157
#.		*	*	(*)	-
(A)	Ø 1-1-1-36		8.		
114	18	**	*	114	157
(23)	-	-	=	(23)	(31)
91				91	126
170	-	2	-	170	212
(101)				(101)	(168)
160			- E	160	170
7	-	-		<del></del> 7	7
693	-	2	2	693	693
860	7.(		-	860	870
993				202	202
417975	(8)	5			902 40
33	-	-	-	53	40
(75)		ā	.77	(75)	(72)
				-	
	General f'000  202 (13)  189 (75)  114 (23)  91 170 (101)  160  7 693  860  882 53	General f'000  202 - (13) -  189 - (75) -  114 -  (23) -  91 - 170 - (101) -  160 -  7 - 693 - 860 -  882 - 53 -	General f'000         Designated f'000         Funds f'000           202 (13)         -         -           189 (75)         -         -           114         -         -           23)         -         -           91         -         -           170 (101)         -         -           693         -         -           860         -         -           882         -         -           53         -         -	General f'000         Designated f'000         Funds f'000           202         -         -           (13)         -         -           189         -         -           (75)         -         -           114         -         -           (23)         -         -           91         -         -           170         -         -           (101)         -         -           860         -         -           882         -         -           53         -         -	General f'000         Designated f'000         Funds f'000         Funds f'000         E'000         E'000

Company Number 08912230

## NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 December 2021

## 17. CUMBRIA CHRISTIAN LEARNING LIMITED (Previously called LANCASHIRE & CUMBRIA THEOLOGICAL PARTNERSHIP LIMITED)

On 1 September 2016 the Carlisle DBF took full control of the Lancashire & Cumbria Theological Partnership (now called Cumbria Christian Learning Ltd), a company limited by guarantee and a registered charity.

In 2018 the decision was taken to bring the net assets, staff, and activities back into the Carlisle Diocesan Board of Finance. This transfer took place on 31 January 2019, with the exception of those activities around Initial Ministerial Education, which could only be transferred when the accreditation from Durham University had been novated — until which relevant staff were seconded back to CCL who will continued to operate at this reduced level of activity.

CCL ceased operating in July 2021, after which existing and future ordination / reader training is being carried out the newly established Emmanuel Training College.

	Unrestricted funds		Restricted	<b>Endowment</b>		
	General	Designated	Funds	Funds	2021	2020
	£'000	£'000	£'000	£'000	£'000	£'000
Income from:						
Charitable activities	-	47	-	-	47	91
	-	3	3		-	
Total income	1.7	47	7.0	87	47	91
Resources expended:						
Costs of training		(46)	-	-	(46)	(86)
Charitable Grants		(7)	-	-	(7)	-
Net income for the year	1.5	(6)	-	-	(6)	5
Retained funds b/f		6	-	-	6	1
			_	·		-
Retained funds c/f	5		5	₹9	-77	6
Fixed assets	-	-	-	-	7	(F)
Net current assets	-		5	-	-	6
Creditors falling due after						
more than one year			*	Ħ	87.8	
					-	
Net assets	23	- 2	-	8	-	6

Company Number 04412662 Charity Number 1105055

NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 December 2021

# 18. RESTORE (CUMBRIA) (Previously called OPSHOPS (HELPING COMMUNITIES GROW) )

Restore (Cumbria) has historically been a dormant company. On 1 July 2020, the staff, net assets and activities of the Diocese's OPSHOPS network of charity shops and ministry were transferred to Restore, a subsidiary charity of the Carlisle DBF.

Unrestricted funds		Restricted	<b>Endowment</b>		
General £'000	Designated £'000	Funds £'000	Funds £'000	2021 £'000	2020 £'000
-	167	5	-	167	111
*	51	33	ω.	84	85
-	15	*		15	4
*	233	33	<u> </u>	266	200
*	1	-	Δ.	1	2
5	310	9		319	130
5	311	9	-	320	132
_	(78)	24	2	(54)	68
*	68	-		68	-
	(10)	24		14	68
	25	-	-	25	20
-	50.00	24	-		48
	(55)	24	₩	(11)	40
~	(#)	12	(2	121	(2)
-	(10)	24	· · · · · · · · · · · · · · · · · · ·	14	68
	General	General f'000  - 167 - 51 - 15 - 233  - 1 - 310 - 311 - (78) - 68 - (10) - 25 - (35)	General f'000         Designated f'000         Funds f'000           -         167	General f'000         Designated f'000         Funds f'000         Funds f'000           -         167         -         -           -         51         33         -           -         15         -         -           -         233         33         -           -         310         9         -           -         311         9         -           -         68         -         -           -         (10)         24         -           -         25         -         -           -         (35)         24         -	General £'000         Designated £'000         Funds £'000         Funds £'000         £'000           -         167         -         -         167           -         51         33         -         84           -         15         -         -         15           -         233         33         -         266           -         1         -         -         1           -         310         9         -         319           -         311         9         -         320           -         (78)         24         -         (54)           -         68         -         -         68           -         (10)         24         -         14           -         25         -         -         25           -         (35)         24         -         (11)

Included in grants and donations above is a grant from Carlisle DBF of £18,000 (2020: £75,000).

The above-named charity is entitled to and using an audit exemption under Section 479A of the Companies Act 2006 ("The Act"). The members have not required the charity to obtain an audit for the year in question in accordance with Section 476 of the Act.

In accordance with Section 479C of the UK Companies Act 2006, the charity has irrevocably guaranteed the liabilities of its above-named subsidiary in respect of the financial year ended 31 December 2021.

# NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 December 2021

### 19. TAXATION

Carlisle DBF is a registered charity and has no liability to corporation tax.

## 20. STAFF COSTS

20. STAFF COSTS		
	2021	2020
	£'000	£'000
Employee costs during the year were as follows:		
Wages and salaries	2,053	1,886
National insurance contributions	169	159
Employer's contributions to defined benefit pension schemes	302	315
Redundancy Costs	*	23
neddridately costs		
	2,524	2,383
The average number of persons employed by the group during the year:		
The declare trained of persons employed by the greek atting the year.	Number	Number
Resourcing ministry and mission	44	47
Education	4	4
Opshops	10	10
Cumbria Christian Learning	1	1
Rydal Hall	31	31
4		
	90	93
The average number of persons employed by the group during the year based on full-time		
equivalents:	Number	Number
Resourcing ministry and mission	37	38
Education	3	3
Opshops	5	6
Cumbria Christian Learning	1	1
Rydal Hall	24	25
		7
	70	73
The numbers of staff whose emoluments (including benefits in kind but excluding pension	220,000 2001	200000 p.200000
contributions) amounted to more than £60,000 were as follows:	Number	Number
£70,000 - £80,000	1	1
1,0,000 100,000		

## NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 December 2021

#### 21. COSTS OF STIPENDIARY CLERGY

Carlisle DBF is responsible for funding, via the Church Commissioners, the stipends of licensed stipendiary clergy in the diocese, other than bishops and cathedral staff. The DBF is also responsible for the provision of housing for stipendiary clergy in the diocese including the Suffragan Bishop but excluding the Diocesan Bishop and cathedral staff.

The stipends of the Diocesan Bishop and Suffragan Bishop, funded by the Church Commissioners, are in the range £50,000 - £55,000 (2020 range £50,000 - £55,000). The annual rate of stipend, funded by Carlisle DBF, paid to Archdeacons in 2021 was £37,098 (2020 - £36,642). The Diocesan standard stipend for 2021 was £27,152 (2020 - £26,818).

Carlisle DBF paid an average of 85 (2020 – 89) stipendiary clergy as office-holders holding parochial or diocesan appointments in the diocese and the costs were as follows:

	2021 £'000	2020 £'000
Stipends	2,352	2,432
National insurance contributions and apprenticeship levy Employer's contributions to defined benefit pension schemes:	200	195
Current year	739	654
Deficit reduction	160	278
	3,451	3,559

### 22. REMUNERATION OF TRUSTEES AND OTHER KEY MANAGEMENT PERSONNEL

### Trustees' emoluments

No Trustee received any remuneration for services as Trustee. The Trustees received travelling and out of pocket expenses, totalling £12,000 (2020 - £10,000) in respect of General Synod duties, duties as archdeacon and other duties as Trustees.

The following table gives details of the Trustees who were in receipt of a stipend and/or housing provided by the DBF during the year:

	Stipend	Housing
The Right Revd James Newcome	Yes	Yes
The Venerable Dr R Pratt	Yes	Yes
The Venerable V Ross	Yes	Yes
The Venerable L S Townend	Yes	Yes
The Venerable S J Fyfe	Yes	Yes

Key management personnel are deemed to be those having authority and responsibility, delegated to them by the trustees, for planning, directing and controlling the activities of the diocese. During 2021 they were:

Diocesan Secretary and Company Secretary Director of Education Head of Finance

Remuneration, pensions and expenses for these 3 employees (2020: 3) amounted to £244,000 (2020: £234,000).

# NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 December 2021

### 23. ANALYSIS OF TRANSFERS BETWEEN FUNDS

	Unrestricted funds		Restricted	Endowment
	General £'000	Designated £'000	Funds £'000	Funds £'000
From General Fund to Sustainability Fund	(125)	125	-	-
From Barchester Fund for Educational support	220		(220)	=
Transfer from Pastoral a/c for housing costs	121	-	(121)	-
Parsonage Houses Fund to Pastoral Account	-	-	622	(622)
Transfer of Historic Parish Offer Fund	(85)	85	(+)	+
Support of Restore (Cumbria) from General Fund	(16)	16	577.1	70
From General Fund to Stipends Capital Fund for reduction of clergy pensions deficit	(194)	-	10.5	194
Net transfers between funds	(79)	226	281	(428)
Income from Rydal Hall	68	(68)	(4)	-
Grant/Fees to Cumbria Christian Learning	(40)	40	173	77
Group Net transfers between funds	(51)	198	281	(428)

### 24. TANGIBLE FIXED ASSETS

Consolidated					
	Freehold	Parsonages	Freehold	Furniture and	Total
	Land and	Houses	Improvements	Equipment	
	Buildings £'000	£'000	£'000	£'000	£'000
Cost or valuation	1 000	2 000	2 000		
At 1st January 2021	9,005	33,133	131	227	42,496
Additions		9 72	-	11	11
Transfers	-	-	( <del>-</del>	180	
Disposals	(531)	107	15	-	(531)
Revaluations		(720)		(22)	(742)
At 31st December 2021	8,474	32,413	131	216	41,234
At 31 December 2021	===				
Depreciation					
At 1st January 2021	140	₩.	76	144	220
Disposals	-	-	-	-	3
Depreciation for the year	-	2	9	3	12
At 31st December 2021		-	85	147	232
At 31 December 2022				Services .	
Net Book Value:					
At 31st December 2021	8,474	32,413	46	69	41,002
At 31st December 2020	9,005	33,133	 55	83	42,276
			5-7780		

## NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 December 2021

#### 24. TANGIBLE FIXED ASSETS (continued)

Company			¥1		
	Freehold Land and Buildings	Parsonages Houses	Freehold Improvements	Furniture and Equipment	Total
	£'000	£'000	£'000	£'000	£'000
Cost or valuation					
At 1st January 2021	9,006	33,133	-	128	42,267
Additions	-	(4)	2	2	-
Transfers		-	-	~	-
Disposals	(532)	-			(532)
Revaluations		(720)		=	(720)
12. 201000 ID 900000		/		-	
At 31st December 2021	8,474	32,413		128	41,015
Depreciation					
At 1st January 2021	*	(8)	¥I	89	89
Disposals	-	200		1 2	-
Depreciation for the year	-		2	9	9
At 31st December 2021		•		98	98
	2		9		
Net Book Value:					
At 31st December 2021	8,474	32,413	2	30	40,917
				***************************************	
At 31st December 2020	9,006	33,133	.5	39	42,178

All of the properties in the balance sheet are freehold and are vested in Carlisle DBF, except for benefice houses which are vested in the incumbent. Land and buildings at 31 December 2021 are valued at fair value as deemed cost as at 1st January 2014 or subsequent cost. Properties are subject to a five-year cycle of survey and consequent repairs are charged as expenditure.

### NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 December 2021

#### 25. **INVESTMENTS**

#### **FIXED ASSET INVESTMENTS**

Consolidated and Company	Value at 1 <sup>st</sup> January 2021	Additions	Disposals	Transfers	Change in Market Value	Value at 31st December 2021
	£'000	£'000	£'000	£'000	£'000	£'000
Unrestricted Funds						
Investment in joint ventures	912	5-24-01 S	-	-	(41)	871
CBF Investment Fund	318	200			45	563
	1,230	200			4	1,434
Designated Funds			,,,			
CBF Investment Fund	1,839	13	-	343	262	2,114
	1,839	13			262	2,114
Restricted Funds					8	
Investment properties	2,245	4	2	2	80	2,325
CBF Property Fund	2,869	610	-	-	433	3,912
<b>CBF Investment Fund</b>	7,018	734			1,052	8,804
	12,132	1,344		-	1,565	15,041
Endowment Funds						
Investment properties	9,741	*	=	(#3)	226	9,967
Hydroelectric Schemes	912	-	9	2	(48)	864
CBF Property Fund	1,554	265	#		236	2,055
CBF Investment Fund	10,002	720		-	1,505	12,227
	22,209	985			1,919	25,113
Total	37,410	2,542	*		3,750	43,702
	_			-		
<b>Total Historical Cost</b>	16,620	2,542		-	-	19,162

### SOCIAL INVESTMENTS

Consolidated and Company	Value at 1 <sup>st</sup> January 2021	New loans	Repaid	Transfers	Adjustment on settlement	Value at 31 <sup>st</sup> December 2021
	£'000	£'000	£'000	£'000	£'000	£'000
Unrestricted Funds						
Loans to parishes	68	2	(22)	(*)	2	50
Loan to Emmanuel College	10	-	-	( <del>-</del>	2	10

78

> 60

TOTAL INVESTMENTS						
Total Consolidated						
Investments	37,488	2,544	(22)	=	3,752	43,762

(22)

# NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 December 2021

## 25. INVESTMENTS (continued)

The social investments of Carlisle DBF consist of concessionary loans made to parishes and the newly established Emmanuel College, for charitable purposes.

All the investments relate to the Company. The Company also has an investment – book value £nil (2020 £nil) – original cost £250,100 (2020: £250,100) in Rydal Hall Limited.

#### 26. DEBTORS

	Cons	olidated	Com	pany
	2021	2020	2021	2020
	£'000	£'000	£'000	£'000
Due within one year				
Unrestricted funds				
Trade debtors	30	52	30	52
Inter fund balances	1,884	1,583	1,884	1,583
Other debtors	81	86	81	86
	1,995	1,721	1,995	1,721
Designated funds				
Trade debtors	-	29	-	5
Inter fund balances	431	528	431	528
Other debtors	115	24	-	2
	546	581	431	528
Restricted funds				
School debtors	498	622	498	622
Inter fund balances	63	93	63	93
	561	715	561	715
Endowment Funds		-		
Inter fund balances	33	33	33	33
	33	33	33	33
				===
Total debtors due within one year	3,135	3,050	3,020	2,997

# NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 December 2021

Total creditors falling due within one year

27. DEPOSITS	Conso	lidated	Comp	any
	2021	2020	2021	2020
	£'000	£'000	£'000	£'000
Unrestricted funds	220	220	220	220
CBF Deposit Funds	220	220 	220	====
Designated funds				
CBF Deposit Funds	42	44	3	5
Restricted funds	1.630	1.704	1,620	1704
CBF Deposit Funds	1,620 55	1,704 70	55	70
Deposits with Church Commissioners				
	1,675	1,774	1,675	1,774
Endowment funds				
CBF Deposit Funds	807	807 ———	<u>807</u>	807
Total deposits	2,744	2,845	2,705	2,806
28. CREDITORS: amounts falling due wi		olidated	Com	ipany
	2021	2020	2021	2020
	£'000	£'000	£'000	£'000
Unrestricted funds Sundry creditors and accruals	1,011	772	1,011	772
Inter fund balances	527	654	527	654
Loan repayment instalments:				
Central Board of Finance	100	100	100	100
Cumberland Building Society	100	200	100	200
	1,738	1,726	1,738	1,726
Designated funds	-			
Inter fund balances	-	35	12	35
Trade creditors	37	9	(*)	+
Sundry creditors and accruals	202	167		-
	239	211		35
Restricted funds				8
Inter fund balances	1,241	1,309	1,241	1,309
Sundry creditors and accruals	1,165	1,388	1,165	1,388
	2,406	2,697	2,406	2,697
Endowment funds				220
Inter fund balances	644	239	644	239
Clergy pension scheme	148	278		278
	792	517	792	517
				0.000

5,175

4,936

5,151

4,975

NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 December 2021

## 28. CREDITORS: amounts falling due within one year (Continued)

Within sundry creditors and accruals, there is £389,172 (2020 - £330,000) deferred income. The one material balance of £330,000 has been deferred as proceeds from the sale of a school building require government approval before they can be retained by the charity.

## 29. CREDITORS: amounts falling due after more than one year

	Consolidated		Company	
	2021	2020	2021	2020
	£'000	£'000	£'000	£'000
Unrestricted funds				
Loan repayment instalments:				
Central Board of Finance	200	300	200	300
Cumberland Building Society	***		-	-
	200	300	200	300
Endowment funds				
Clergy pension scheme	-	64		64
	-	64	<u>.</u>	64
		***************************************		
Total creditors falling due after one year	200	364	200	264
Total or carcors raining due after one year		====	=====	364

£1 million was borrowed from the Central Board of Finance Deposit Fund Diocesan Loan Scheme in 2014 in order to finance the investment in Rydal Hydro Limited. It is repayable in equal annual instalments of £100,000 over ten years with interest charged at 0.55% above the CBF Deposit Fund rate (currently 0.65%).

The loan from the Cumberland Building Society (note 28 & 29) is held on behalf of parishes. The loan is a rolling facility with up to £500,000 available. Interest is charged at 1.99% below the Society's commercial variable base rate. The loan is secured on Rydal Hall and is due for renewal in December 2023.

The maturity of the loans is analysed as follows:

	£'000	£'000
Between one and two years	100	100
Between two and five years	100	200
In five years or more	i constant of the constant of	
	200	300

## NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 December 2021

#### 30. SUMMARY OF FUND MOVEMENTS

Unrestricted Funds						
	Balance at 1st January 2021 £'000	Income £'000	Expenditure £'000	Transfers £'000	Gains and losses £'000	Balance 31st December 2021 £'000
General funds						
Realised reserve	1,684	7,070	(7,057)	(51)	34	1,680
Revaluation reserve	596	2	Δ)	91	4	600
	2,280	7,070	(7,057)	(51)	38	2,280
Designated Funds			-			8
Diocesan Growth Fund	1,809	54	(15)	85	263	2,196
Resources Centre	1	-	-	-	3 <del>7</del> 1	1
Rydal Hall	300	-	(300)	-	-	2
Sustainability Fund	150	_	_	125	(4)	275
OpShops	77	*	(16)	16	7	77
Total Company Designated	2,337	54	(331)	226	263	2,549
Cumbria Christian Learning	7	-	(47)	40		-
Restore (Cumbria)	68	248	(301)		(10)	15
Rydal Hall Limited	(246)	1,224	(707)	(68)	-	203
Total Group Designated	7	-		S.————		
Funds	2,166	1,526	(1,386)	198 ———	263 ———	2,767
						No.
Total Group Unrestricted						
Funds	4,446	8,596	(8,443)	147	301	5,047

The Diocesan Growth Fund was created from a legacy from the late Miss A F Hope. It has been supplemented from the Mission Development grants from the Church Commissioners and transfers from General Funds. The Fund is used to support the establishment of youth congregations and help parishes and deaneries initiate new work designed to achieve church growth.

The Rydal Hall Fund represents the balance of Carlisle DBF's investment in the subsidiary company, Rydal Hall Limited, plus an amount of £300,000 added in 2020 and paid out in 2021 designated to support Rydal Hall following losses incurred during the Coronavirus pandemic.

The Restore (Cumbria) Fund (previously known as OpShops) represents the investment in the network of local shops through which this subsidiary charity, and local churches, provide community support and outreach for the local communities.

The Sustainability Fund was created to build a fund towards the expenditure likely to be required in future years to fund changes to bring about more sustainable models of mission and ministry across the Diocese.

#### NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 December 2021

Restricted Income Funds	Balance at 1st January 2021 £'000	Income £'000	Expenditure £'000	Transfers £'000	Gains and losses £'000	Balance 31st December 2021 £'000
Barchester Fund	7,010	248	(56)	(220)	839	7,821
Stipends Income Fund	60	14.04.04.05 12.05	-	-		60
Pastoral Account	3,858	150	(26)	1,181	623	5,786
Diocesan Houses Fund	9,267	149	-	(680)		8,736
Parish Property Fund Retired Clergy &	400	14	(14)	-	63	463
Dependants Income Fund	3	50	(42)	S20	2	11
Sundry Appeal Funds Other Restricted Income	4		-	88	*	4
Funds	406	140	(129)	·	40	457
<b>Total Group Restricted</b>	) - Company	V <del></del>		***************************************		-
Income Funds	21,008	751	(267)	281	1,565	23,338

The Barchester Fund comprises closed schools and school houses and their sale proceeds. These are held by the DBF and administered by the Diocesan Board of Education to support religious education and the work of Church schools in the Diocese. School Funds, of which Carlisle DBF is Custodian Trustee, are not included within the Barchester Fund as the DBF receives no benefit from these funds.

The Stipends Income Fund is governed by the Diocesan Stipends Measure 1953, as subsequently amended, and is used to augment the clergy stipends. Its income comes from glebe and other Stipends Capital Account investments, assigned fees and the Church Commissioners. The income is included in the DBF's General Funds in accordance with the stated accounting policy where it contributes towards the total cost of stipends which are paid from General Funds.

The Diocesan Pastoral Account receives the sale proceeds of Churches and Parsonages which have become redundant under pastoral reorganisation. Its uses are governed by Section 78 of the Pastoral Measure 1983, and include grants and loans for Parsonage and Church provision, restoration, improvement or repair and other purposes of the Diocese or any benefice or parish. The reserves are represented by investments with the Central Board of Finance and by loans to parishes. These assets are included under the appropriate headings in the DBF's Balance Sheet.

The Diocesan Houses Fund consists of those properties in the legal ownership of Carlisle DBF (as distinct from benefice houses) other than investment properties. The purchase of such properties is funded primarily from the Pastoral Account.

The Parish Property Fund (formerly Diocesan Loan Fund) is used to provide loans and grants to parishes for improvements and repairs to churches and other parish property.

## NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 December 2021

Endowment Funds						Balance 31st
	Balance at 1st January				Gains and	December
	2021	Income	Expenditure	Transfers	losses	2021
	£'000	£'000	£'000	£'000	£'000	£'000
Permanent Endowment						
Funds						
Stipends Capital Fund	20,302	19	(50)	471	2,058	22,800
Education	41	2	-	-	6	47
PWM World Mission	63	-	-	(*)	10	73
Readers Board	2		0.70	-	-	2
General	125	2	-	9	18	143
			3	· <del></del> 3	1 = 3	4
	20,533	19	(50)	471	2,092	23,065
Expendable Endowment						
Funds						
Parsonages Houses Fund Retired Clergy &	33,897	179	(*)	(899)	100	33,177
Dependants Fund	1,316	-	-	(2)	162	1,478
	35,213	179	-	(899)	162	34,655
					-	
			-		-	
Total Group Endowment	111121014-12000-000		( Face - 1	(40.0)	2.25	F7 700
Funds	55,746	198	(50)	(428)	2,254	57,720
					8	

The Permanent Endowment Funds are held where the DBF has no power to convert the capital into income. The capital is invested and the income used for the purposes as indicated.

The Diocesan Stipends Fund Capital Account is governed by Section 35 of the Endowments and Glebe Measure 1976. It consists of investments with the Central Board of Finance and glebe properties and is held to produce income for clergy stipends. These assets are included under the appropriate headings in the DBF's Balance Sheet.

The Parsonages Houses Fund represents those houses which are benefice property, vested in the incumbents. Carlisle DBF nevertheless has financial responsibility for parsonages and they have been included in the Balance Sheet valued at deemed cost based on valuations at 31 December 2013.

The Retired Clergy and Dependants Fund provides for the relief of poverty by assisting retired clergy, licensed lay workers or deserted spouses of clergy who reside or served in the Diocese and their dependants.

# NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 December 2021

Company	Fixed	Assets	Net Current	Liabilities	Net Assets	Net Asset
	Tangible	Investments	Assets	after 1 year	2021	2020
Thereas are 1 are	£'000	£'000	£'000	£'000	£'000	£'000
Unrestricted Funds		4.400		4		
General Funds	30	1,493	957	(200)	2,280	2,280
Designated Funds		-		-		
Diocesan Growth Fund	ù.	2,115	81	-	2,196	1,809
Resources Centre	-	( )	1		1	1
Rydal Hall	-	-		555	*	300
Sustainability Fund	12	~	275	12	275	150
OpShops	(H.	( <del>*</del> )	77		77	77
	-	2,115	434	100	2,549	2,337
Restricted Funds	-					
Barchester Fund		7,645	176		7 024	7.040
Stipends Income Fund	-	7,043	60	: - : : : : : : : : : : : : : : : : : :	7,821 60	7,010 60
Pastoral Account	2	5,756	30	-	5,786	3,858
Diocesan Houses Fund	8,329	750	(343)		8,736	9,267
Parish Property Fund	-	503	(40)		463	400
Retired Clergy Income	-	23	(12)	-	11	3
Sundry Appeal Funds		-	4		4	4
Other Income Funds	17	363	94	*	457	406
	8,329	15,040	(31)	-	23,338	21,008
Permanent Endowment				====		
Funds						
Stipends Capital Fund	-	23,578	(778)	₹1	22,800	20,302
Education	-	47	-	<u> 2</u> 2	47	41
PWM World Mission		73	-		73	63
Readers Board	-	2	:50	50	2	2
General		143	7 <u>-</u> 2	=	143	125
	40	23,843	(778)	5	23,065	20,533
Expendable Endowment	-			) <del></del>		
Funds						
Parsonages Houses Fund Retired Clergy &	32,413	-	764	×	33,177	33,897
Dependants Fund	145	1,271	62		1,478	1,316
	32,558	1,271	826	=	34,655	35,213
Total Endowment Funds	32,558	25,114	48	-	57,720	55,746
						-
Total Company Funds	40,917	43,762	1,408	(200)	85,887	81,371
Unrestricted Funds Cumbria Christian						
Learning		-	-	2	2	6
Restore (Cumbria)	25	5	(11)		14	68
Rydal Hall Ltd	60		144	7	204	(245)
Total Consolidated Funds	41,002	43,762	1,541	(200)	86,105	81,200

NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 December 2021

#### 32. PENSIONS

The DBF participates in two pension schemes administered by the Church of England Pensions Board, which holds the assets of the schemes separately from those of the DBF and the other participating employers. One of these is the **Church of England Funded Pensions Scheme** for stipendiary clergy. The other is the **Church Workers Pension Fund**. The Church Workers Pension Fund has a section known as the Defined Benefits Scheme, a deferred annuity section known as Pension Builder Classic and a cash balance section known as Pension Builder 2014.

These schemes are multi-employer last man standing defined benefit pension schemes for which the DBF is unable to identify its share of the underlying assets and liabilities as each employer is exposed to actuarial risks associated with the current and former employees of other entities participating in the scheme. For multi-employer schemes where this is the case, paragraph 28.11 of FRS102 requires the DBF to account for pension costs on the basis of contributions actually payable to the scheme in the year and, where contributions are affected by a surplus or deficit in the scheme, to disclose information about the surplus or deficit and the implications of the surplus or deficit for the DBF. A valuation of each scheme is carried out once every three years.

#### **Church of England Funded Pension Scheme**

With effect from 1 January 1998, diocesan clergy became members of the Church of England Funded Pensions Scheme. This defined benefit scheme provides benefits based on the National Minimum Stipend in the year before their date of retirement and provides for that part of the benefit that relates to pensionable service after 1 January 1998. Benefits are currently being accrued on the basis of half of the National Minimum Stipend (NMS) being paid as the normal pension on reaching the age of 68 on completion of maximum service of 41.5 years, or 1.25 times this amount for archdeacons, plus a lump sum of three times the pension based on the previous year's NMS payable from the scheme. Pensions in respect of pensionable service before 1 January 1998 will be provided for by the Church Commissioners under the previous arrangements.

At the end of the year the DBF was paying contributions for 87 members of the scheme out of a total membership of approximately 8,500 active members. Each participating employer in the scheme pays contributions at a common contribution rate applied to the previous year's National Minimum Stipend. As this is a multi-employer scheme and it is not possible to attribute the scheme's assets and liabilities to specific employers, the scheme pension costs are accounted for as if the scheme were a defined contribution scheme and the pension cost charged to the Statement of Financial Activities is the contributions payable for the year towards benefits earned in that year plus the impact of any deficit contributions (see below).

The most recent scheme valuation completed was carried out at as 31 December 2018. The 2018 valuation revealed a deficit of £50 million, based on assets of £1,818 million and a funding target of £1,868 million, assessed using the following assumptions:

- An average discount rate of 3.2% p.a;
- RPI inflation of 3.4% p.a. (and pension increases consistent with this);
- Increase in pensionable stipends of 3.4% p.a.;
- Mortality in accordance with 95% of the S3NA\_VL tables, with allowance for improvements in mortality rates in line with the CMI2018 extended model with a long term annual rate of improvement of 1.5%, a smoothing parameter of 7 and an initial addition to mortality improvements of 0.5% p.a.

## NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 December 2021

Following the valuation of the scheme as at 31 December 2018, the contribution rate from 1 January 2021 is 39.9% of pensionable stipends (i.e. the previous year's NMS), of which 32.8% relates to providing the benefit in relation to ongoing pensionable service, including 1.2% for the day-to-day expenses of running the scheme, and 7.1% relates to recovery of the deficit over the two years to 31 December 2022. This means that payments by the DBF relating to the deficit based on active members and pensionable stipends as at 31 December 2021, would be £160,000 in 2021 and £148,000 in 2022. The discounted deficit payments of £0.148 million over the next 3 years in respect of the shortfall have been recognised as a liability in the balance sheet.

#### A reconciliation of the balance sheet liability is set out below:

	2021 £'000	2020 £'000
Balance sheet liability as at 1 January	342	592
Deficit contribution paid	(160)	(278)
Interest cost (recognised in the SOFA)	1	5
Re-measurement of the balance sheet liability	(35)	23
Balance sheet liability as at 31 December	148	342

This liability represents the present value of the deficit contributions agreed as at the accounting date and has been valued using the following assumptions set by reference to the duration of the deficit recovery payments:

	December 2021	December 2020	December 2019
Discount Rate	0.0% pa	0.2% pa	1.1% pa
Price Inflation	n/a	3.1% pa	2.8% pa
Increase to total pensionable salary	-1.5% pa	1.6% pa	1.3% pa

## Church Workers Pension Fund - Defined Benefits Scheme

The Defined Benefits Scheme ("DBS") section of the Church Workers Pension Fund provides benefits for lay staff based on final pensionable salaries. At 31 December 2021, the DBF had 2 active members, 12 deferred and 37 pensioner members in the scheme.

It is not possible to attribute the scheme's assets and liabilities to specific employers, since each employer, through the Life Risk Pool, is exposed to actuarial risks associated with the current and former employees of other entities participating in the DBS. In such cases FRS102 requires the scheme pension costs to be accounted for as if the scheme were a defined contribution scheme and the pension cost charged to the Statement of Financial Activities is the contributions payable for the year towards benefits earned in that year (£47,000 over 2021 compared to £44,000 over 2020) plus the impact of any deficit contributions (see below).

For funding purposes, the DBS is divided into sub-pools in respect of each participating employer as well as a further sub-pool, known as the Life Risk Pool. The Life Risk Pool exists to share certain risks between employers, including those relating to mortality and post-retirement investment returns.

## NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 December 2021

The division of the DBS into sub-pools is notional and is for the purpose of calculating ongoing contributions. They do not alter the fact that the assets of the DBS are held as a single trust fund out of which all the benefits are to be provided. From time to time, a notional premium is transferred from employers' sub-pools to the Life Risk Pool and all pensions and death benefits are paid from the Life Risk Pool. If, following an actuarial valuation of the Life Risk Pool, there is a surplus or deficit in the pool and the Actuary so recommends, further transfers may be made from the Life Risk Pool to the employers' sub-pools, or vice versa. The amounts to be transferred (and their allocation between the sub-pools) will be settled by the Church of England Pensions Board on the advice of the Actuary.

A valuation of the DBS is carried out once every three years, the most recent having been carried out as at 31 December 2019. In this valuation, the Life Risk Section was shown to be in deficit by £7.7m and £7.7m was notionally transferred from the employers' sub-pools to the Life Risk Pool. This increased the employer contributions that would otherwise have been payable. The overall deficit in the DBS was £11.3m.

Following the valuation, the DBF has entered into an agreement with the Church Workers Pension Fund to a contribution rate from 47.7% of pensionable salaries and expenses of £5,800 per year.

	2021	2020
	£'000	£'000
Balance sheet liability as at 1 January	0.00	-
Contributions paid	74	-
Interest cost (recognised in the SOFA)	-	2
Re-measurement of the balance sheet liability	.5	5
Balance sheet liability as at 31 December	=	-

#### NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 December 2021

#### 33. CAPITAL COMMITMENTS

Expenditure contracted for but not provided on the financial statements was £nil (2020: £nil).

#### 34. RELATED PARTY TRANSACTIONS

Details of transactions with the main related parties of Carlisle DBF are given in the appropriate notes to the financial statements.

#### Archbishops' Council and the Church Commissioners

As detailed in note 2 Carlisle DBF received grants from the Archbishops' Council totalling £976,000 (2020: £874,000). £35,000 (2020: £35,000) was received from the Church Commissioners for rent of the Bishop's House. Payments were made to the Archbishops' Council for contributions to the National Church and for training of Ordinands totalling £551,000 (2020: £569,000). Payments of £2,552,000 (2020: £2,640,000) were made to the Church Commissioners for clergy stipends and the Church of England Pensions Board was paid £899,000 (2020: £932,000) for clergy pensions. In all cases there was no balance outstanding at the year end. Further payments were made to the Pensions Board for lay pensions of £255,000 (2020: £244,000). The balance due to the Pensions Board at the year-end for December's contributions was £24,000 (2020: £27,000).

#### Rydal Hall Ltd (see note 15)

During the year Carlisle DBF invoiced Rydal Hall Ltd £60,000 (2020: £60,000) for rent and £8,000 (2020: £8,000) for management services. Carlisle DBF made a grant of £300,000 to Rydal Hall Ltd in 2021 (2020: £nil) following losses incurred during the Covid-19 pandemic.

At the year-end Rydal Hall Ltd owed £73,000 (2020: £354,000) for outstanding rent, management services and staff salaries.

#### Rydal Hydro Ltd (see note 16)

Rent of £8,000 (2020: £23,000) and dividends of £101,000 (2020: £168,000) were received from Rydal Hydro Ltd.

#### Scandale Hydro Ltd

Dividends of £113,000 (2020: £150,000) were received from Scandale Hydro Ltd, of which Carlisle DBF owns one-third of the shares.

#### Cumbria Christian Learning Limited (see note 17)

Carlisle DBF paid £47,000 (2020: £67,000) for ordination training, and received a grant from CCL of £7,750 (2020: £nil). Carlisle DBF made no grants to CCL (2020 £23,000).

At 31 December 2020 CCL owed Carlisle DBF £nil (2020: £54,000).

#### Restore (Cumbria) - Previously known as OpShops (see note 18)

On 1 July 2020, the activities and net asset of OpShops - formerly an activity carried out within the Carlisle DBF - were transferred for a consideration of £nil, into a previously dormant subsidiary charity - now called Restore (Cumbria).

During 2020 a grant of £75,000 was made from the Carlisle DBF to Restore to give them a suitable level of reserves and working capital. In addition, £77,000 remains designated in the Carlisle DBF accounts to support potential losses in the early years of Restore operating as a stand-alone charity. None of these funds were drawn down by Restore in 2021.

# NOTES TO THE FINANCIAL STATEMENTS For the year ended 31 December 2021

### 34. RELATED PARTY TRANSACTIONS (continued)

During the second half of 2020, 9 Carlisle DBF staff were seconded to the charity, for which £66,000 was reimbursed to the DBF. This continued until 30 April 2021, with £49,000 being reimbursed to the DBF in 2021.

At the year-end, Restore owed £32,000 (2020: £77,000) to Carlisle DBF for outstanding staffing and expenses paid on their behalf.

#### **DBE Services Ltd**

Carlisle DBF received gift aid distributions from DBE Services totalling £25,000 (2020: £12,000).